

Lessons Learned from the Everglades Collaborative Adaptive Management Program



Interagency CERP AM

- Andrew LoSchiavo, USACE
- Ronnie Best, USGS, retired
- Rebecca Burns, Atkins Global
- Susan Gray, SFWMD
- Matthew Harwell, USEPA
- Eliza Hines, USFWS
- Agnes McLean, ENP
- Tom St. Clair, RESPEC
- Steve Traxler, USFWS
- Jim Vearil, USACE, retired

Disclaimer
The opinions expressed in this presentation are those of the author. They do not reflect Agency policy, endorsement, or action.



Others Working on CERP AM

- John Ogden
- Carol Mitchell
- Greg Graves
- Stu Appelbaum
- Laura Brandt
- Patti Gorman
- Elmar Kurzbach
- Jim Boone
- Larry Gerry
- Fred Sklar
- Nick Aumen
- Laura Mahoney
- Jennifer Pratt-Miles
- Paul DuBow
- Russ Reed
- Barbara Stinson
- Vic Engel
- Darlene Guinto
- Kent Loftin
- Steve Gilbert
- Steve Light
- Bill Schaefer
- David Hallac
- Cheryl Buckingham
- Zafar Hyder
- Ernie Marks
- Sarah Bellmund
- Chuck Padera
- Lorraine Heisler
- Lisa Sterling
- Betty Grizzle

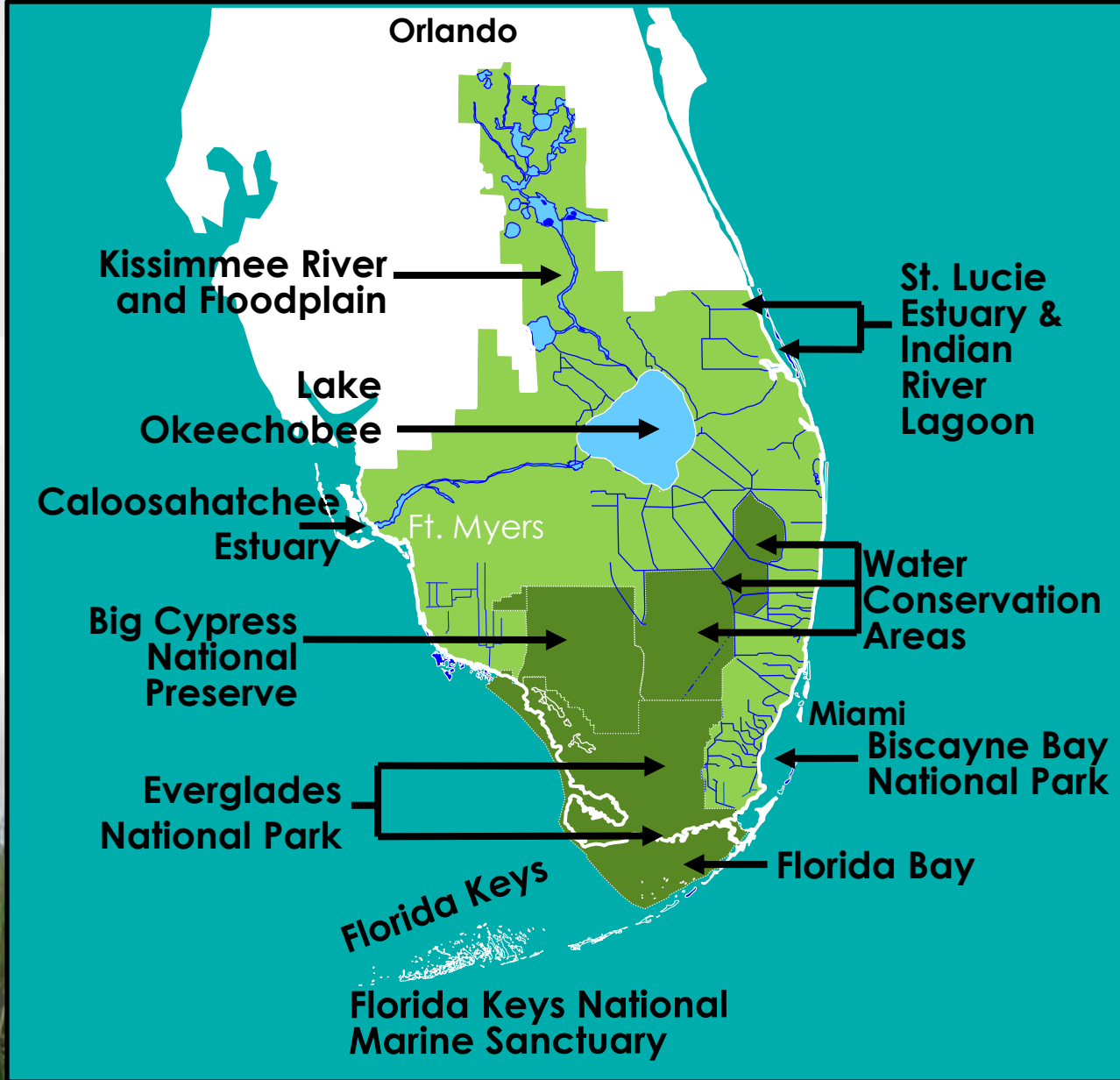


Overview

- Part 1: Complexity
- Part 2: Adaptive Management Framework
- Part 3: Top 5 Adaptive Management Lessons



Part 1: Complexity



- ✓ Area - 18,000 square miles
- ✓ Population today - 6.5+ million



A Complex Ecosystem

- Too much or too little water for the South Florida ecosystem
- 50 percent reduction in spatial extent of natural system
- Declining estuary health
- Massive reductions in wading bird populations
- Degradation of water quality
- Loss of native habitat to invasive exotic vegetation
- 68 federally-listed threatened and endangered species
- Repetitive water shortages and salt water intrusion



Mission Statements - 1

- **Provide vital public engineering services** in peace and war to strengthen our Nation's security, energize the economy, and reduce risks from disasters.
- **Manage and protect water resources** of the region by balancing and improving water quality, flood control, natural systems and water supply.
- **Work with others to conserve, protect, and enhance** fish, wildlife, plants, and their habitats for the continuing benefit of the American people.



Mission Statements - 2

- **Protecting Florida's environment and natural resources** to serve the current and future needs of the state and its visitors. Common sense management and conservation decisions are guided toward more protection and less process.
- **Provide reliable scientific information** to describe and understand the Earth; minimize loss of life and property from natural disasters; manage water, biological, energy, and mineral resources; and enhance and protect our quality of life.



Mission Statements - 3

- **Preserves unimpaired the natural and cultural resources** and values of the national park system for the enjoyment, education, and inspiration of this and future generations. Cooperates with partners to extend the benefits of natural and cultural resource conservation and outdoor recreation throughout this country and the world.
- Protect and evaluate the Tribe's land and water resources and to **facilitate the wise use and conservation of these resources.**










Mission Statements - 4

- **Protect human health and the environment.**
- **Managing fish and wildlife resources for their long-term well-being** and the benefit of people.
- **Conserving and protecting the state's** agricultural and natural **resources** by reducing wildfires, promoting environmentally safe agricultural practices, and managing public lands.



Restoration Plan Complexity

68 components implemented over 35 years:

 Surface Water Storage Reservoirs	 Removing Barriers to Sheeflow
 Aquifer Storage & Recovery	 Wastewater Reuse
 Stormwater Treatment Areas	 Operational Changes
 Seepage Management	



Incremental Implementation

Project	Total Project Cost (\$M)	Year															
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2025	
1 Seminole Big Cypress	\$60	●	●	●													
2 West Palm Beach Canal/STA-1E	\$318	●	●	●													
3 C-111 Spreader Canal	\$154	●	●	●													
Design Test	\$2	●	●														
Western Project	\$150	●	●	●													
4 L-31N Seepage Management Pilot Project	\$16				TO BE DETERMINED												
5 C-111 South Dade	\$391	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
6 Kissimmee River Restoration	\$636	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
7 Modified Water Deliveries to Everglades National Park	\$414	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Tamiami Trail Modifications	\$113	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Conveyance and Seepage Control Features	\$51			●	●	●	●	●	●	●	●	●	●	●	●	●	●
8 Picayune Strand Restoration	\$448	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Merritt Pump Station	\$65	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Faka Union Pump Station	\$100		●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Flood Protection Features	\$30			●	●	●	●	●	●	●	●	●	●	●	●	●	●
Miller Pump Station	\$75				●	●	●	●	●	●	●	●	●	●	●	●	●
9 Lakeside Ranch STA Phase 1	\$105	●	●	●													
10 Site 1 Impoundment	\$109		●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Phase 1			●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Phase 2			●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
11 Indian River Lagoon-South	\$1,882		●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
C-44 Intake Canal	\$45		●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
C-44 Reservoir	\$205				●	●	●	●	●	●	●	●	●	●	●	●	●
C-44 STA	\$115																
12 Biscayne Bay Coastal Wetlands	\$595	●	●	●													
Phase 1	\$162	●	●	●													
13 Water Conservation Area 3 Decompartmentalization and Sheetflow Enhancement (Decomp)	\$390																
Decomp Physical Model	\$10		●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Decomp Part 1	\$196																
Decomp Part 2	\$133																
Decomp Part 3	\$52																
14 Caloosahatchee River (C-43)	\$977		●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
West Basin Storage Reservoir	\$595																
15 Melaleuca Eradication and Other Exotic Plants	\$17		●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
16 Broward County Water Preserve Areas	\$901																
C-11 Impoundment																	
WCA 3A&3B Levee/S-356																	
C-9 Impoundment																	
17 North Palm Beach County Part 1	\$287	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
18 ENP Seepage Management	\$532																
19 Lake Okeechobee Watershed	\$1,561																
20 Herbert Hoover Dike Rehabilitation	\$991	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
21 Long-Term Plan for Achieving Water Quality Goals in the Everglades Protection Area Projects (100% State)	\$1,500	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
22 Central Everglades Storage Project	TBD				TO BE DETERMINED												

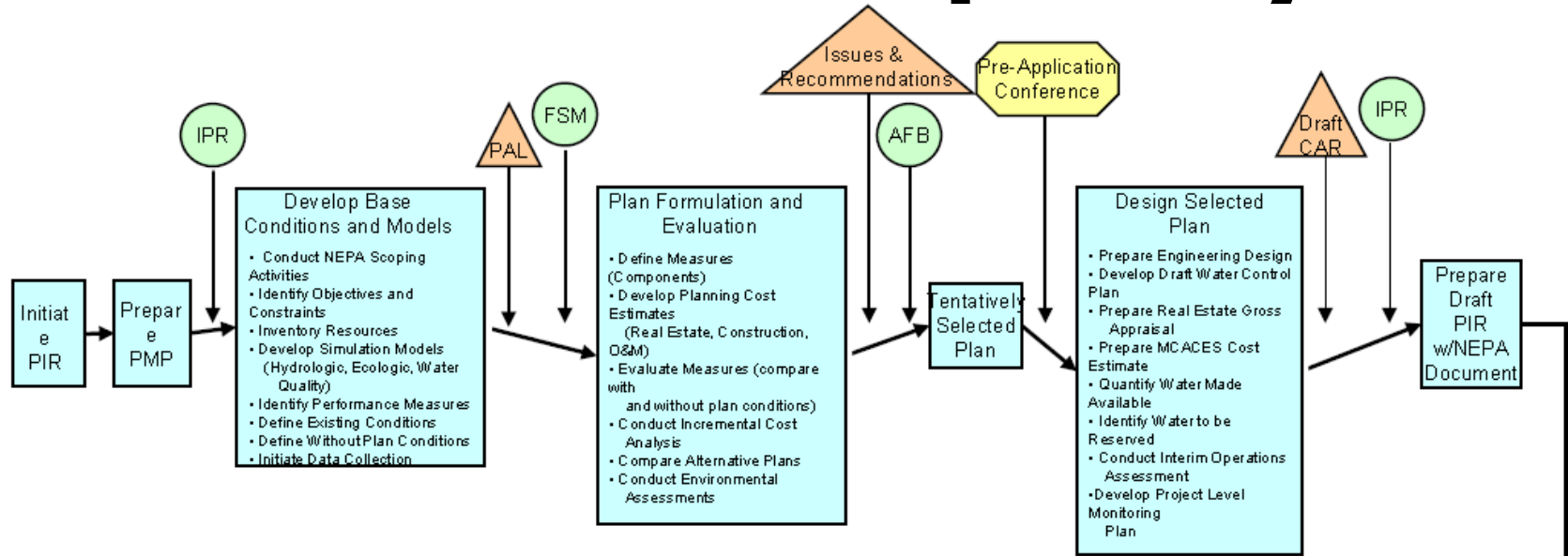
System Operating Manual

- Projects are currently federal construction.
- Projects are currently non-federal construction, subject to change based on further authorization and funding.
- Construction has started on these projects.

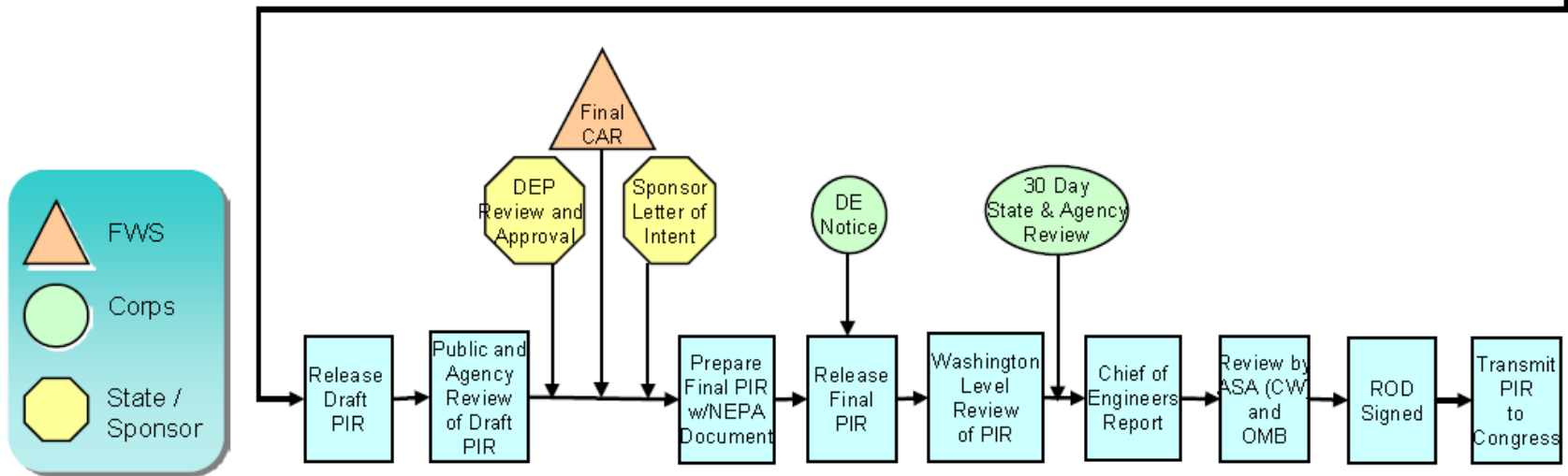
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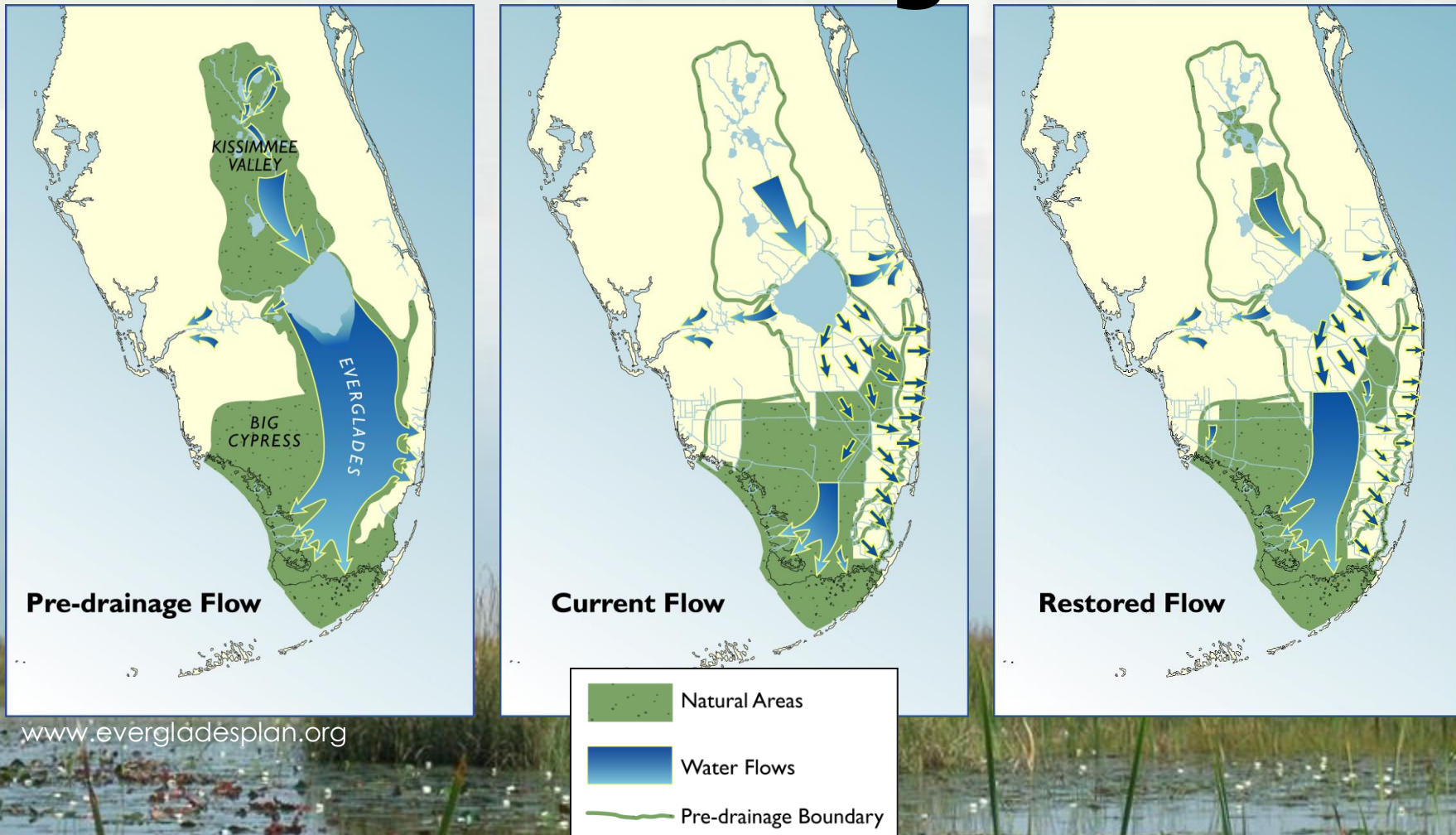
Process Complexity



This PIR Process is very time consuming, expensive and has to be approved by Congress .

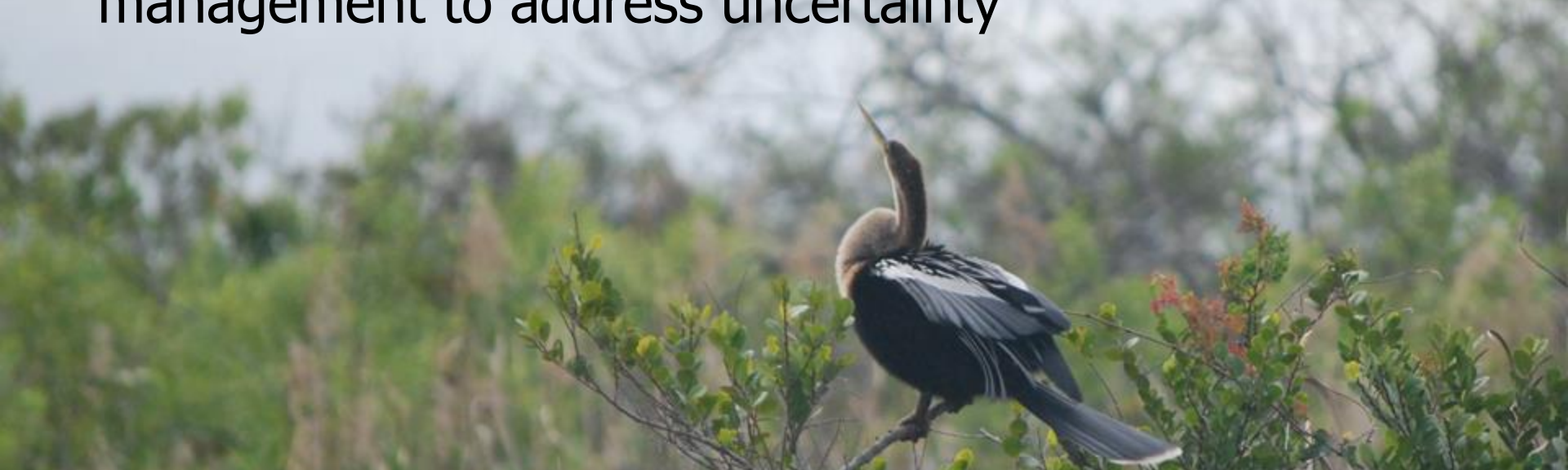


Given all this complexity, what is the goal?



Part 2: AM Framework

- New knowledge (learning) to improve current/future projects and program implementation, and operations
- Builds shared understanding and stakeholder support
- Reduce risk of not meeting ecosystem restoration goals
- Formalizes activities done in good planning and project management to address uncertainty



9 Activities Integrates AM into USACE Project-Life Cycle

Plan →

**Design/
Construct**

→ **Operate/Maintain**

1: Engage Stakeholders and Collaborate with Agencies

**2: Establish/Refine Restoration
Goals and Objectives**

6: Monitor

**3: Identify and Prioritize
Uncertainties**

7: Assess

**4: Apply Conceptual
Models, Develop
Hypotheses, and
Performance Measures**

8: Feedback to Decision Making

9: Adjust

**5: Alternative Plan Design and
Implementation**

Part 3: Top 5 AM Lessons

1. Establishing an Adaptive Management Authority
2. Integrating Adaptive Management into an Institutional Framework
3. Developing an Applied Science Framework
4. Characterizing Uncertainty and Developing Management Option Matrices
5. Establishing Robust Peer-Review Mechanisms



Lesson 1: Establish an Adaptive Management Authority

- Legislative and regulatory authority
 - Anchors commitment of agencies responsible
 - Develop, fund, and implement AM programs
- Change happens
 - Without this commitment, development and implementation of AM disrupted



Foundational Elements of Everglades AM Program

- 1992-1999 Science Foundation for CERP Adaptive Management
- 2000 WRDA Authorized CERP and Adaptive Assessment and Monitoring
- 2003 CERP Programmatic Regulations required development of AM Program



USACE Law, Policies & Technical Guidance

- ▶ WRDA 2007 (Missouri River, Louisiana Coastal Area, Upper Mississippi)
- ▶ 2009 HQ Guidance on WRDA 2007
 - Section 2039 (Ecosystem Restoration Projects)
 - Section 2036 (Wetland Mitigation Plans)
- ▶ 2012 ERDC The Application of Adaptive Management to Ecosystem Restoration Projects



Other Technical Guidance

- National Research Council—
 - ▶ 2004 Adaptive Management for Water Resources Project Planning
 - ▶ Ecosystem-specific AM reviews
- 2009, 2012 Department of Interior AM Guides
- 2012 Council on Environmental Quality Adaptive Management Benchmarks for Climate Change



Lesson 2: Integrating AM into Institutional Authority

- Leverage existing institutional processes
 - Integration of adaptive management activities
 - Develop technical guidance (project and program)
- Ensure adaptive management activities are understood by various participants.
 - Roles and responsibilities are clearly articulated
 - Budgeting and scheduling of AM activities



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Project – Level AM Plans

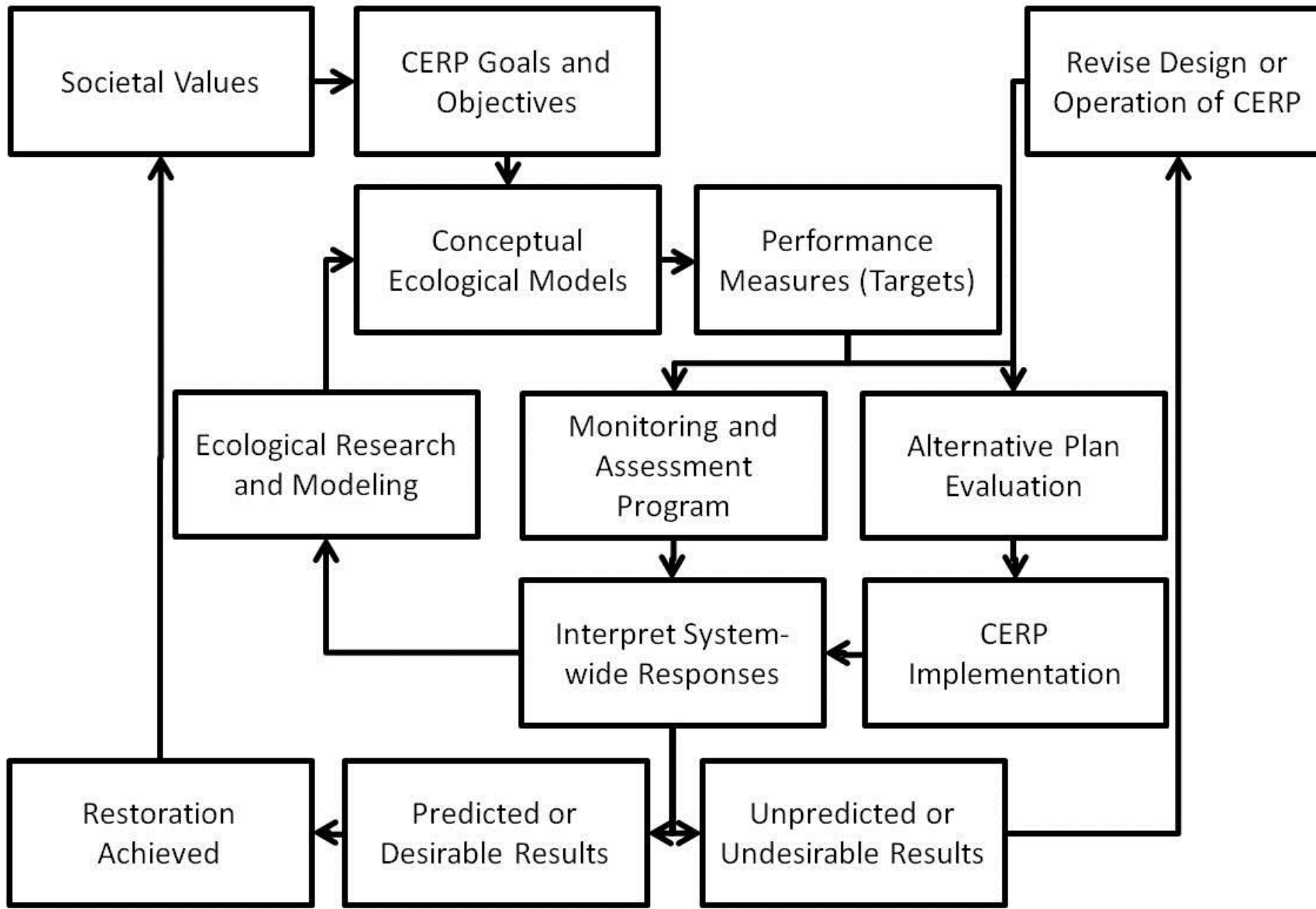
Project	Life-Cycle Phase	AM Plan?	Adaptive Management Features
Aquifer Storage Recovery	Pilot Project Implemented	No*	Testing Pilot Projects and Sensitivity Modeling
Decomp of Water Conservation Area 3	Pilot Project, Planning , Construction	Yes	Decomp Physical Model and PIR 1 AM Plan; Field Test
C-111 Spreader Canal	Pilot Project and Chief's Report, Operations	No*	Design Test and Operational Tests; Project Phasing
Biscayne Bay Coastal Wetlands	Chief's Report	Yes	Post Construction Contingency Options (MOM); Linked Monitoring
Indian River Lagoon S	Construction	No	Project Sequencing Adjustments
Broward County Water Preserve Areas	Chief's Report, Design	Yes	Operational Options and Design Improvements; Linked Monitoring
Melaleuca	Implementation	No*	AM Implementation Strategy; Some Monitoring
Picayune Strand	Construction	No	Monitoring and Assessment Plan with Recommendations to use AM

Lesson 3: Developing an Applied Science Framework

- Organize scientific understanding of ecosystems
 - E.G., conceptual ecological models identify the ecological elements that best indicate the health of the system
 - Performance measures and restoration targets
- Foundation for a comprehensive monitoring program and adaptive assessment strategy
 - Links ecological indicators with management actions



Applied Science Framework



Lesson 4: Characterizing Uncertainty and Developing Management Option Matrices



Lesson 4

- Early identification of uncertainties
 - Informs initial restoration planning to prevent delays in project schedules
 - Identifies potential risks to meeting restoration goals
- As a result, hypothesis-driven strategies
 - Provide information for project planning, design, construction, and operations
 - Development of tools such as management options matrices (MOMs)
 - Link specific monitoring to options for adjustments if performance goals are not achieved



Management Option Matrix

Stressor Metric	Target	Management OPTION 1	Management OPTION 2	Program Management OPTION 3
Seepage Control	Maintain stages in Taylor Slough	Increase Frog Pond Stages	Increase Aerojet Canal Stages	System-wide/Regional issue (need additional water)
Salinity	Taylor River (0-9ppt); L. Madeira Bay (12-22 ppt) Terrapin Bay (12-26ppt)	Increase C-111 Stages	Adjust operations	System-wide/Regional issue (need additional water)
Seagrass Species and Area (SAV performance measure)	Seagrass Species and Area Increase Ruppia and Halodule species presence	Adjust operations to even salinity range transition and decrease salinities	Adjust Water Quality Source Control Measures	Targeted Seagrass Plantings
Wetland macro vegetation	Narrow mangrove fringe along shoreline; graminoid marsh inland from mangrove	Provide a more natural fire regime to promote and maintain graminoid marsh community	Physically remove forested wetland vegetation to promote growth and establishment of graminoids	



Lesson 5: Establishing Robust Peer-Review Mechanisms

- Independent external peer review of AM program and key AM activities
 - Feedback for maintaining/improving science
 - Highlight possible solutions; advice other systems
- Builds credibility among stakeholders
- Range of Peer-Review used for CERP AM
 - National Academy of Science
 - Peer-reviewed journals
 - Independent technical review panels



Peer Review Types

Type of Peer Review	Example	Purpose	References
National Academy of Science (Congress mandated)	Draft Monitoring and Assessment Plan (MAP)	Is MAP heading in right direction; help refine original MAP and distill hundreds of performance measures to manageable numbers	NRC (2003)
	MAP II – Assessment Strategy	Is the science assessment strategy effective at informing management decisions?	NRC (2007)
	CERP restoration progress overall	What is the status of CERP implementation and how effective is the science-management interface?	NRC (2007, 2008, 2011, 2012)
	Review of the overall CERP Adaptive Management Program	Peer reviews of the CERP Adaptive Management program by the National Academy of Science	NRC (2008,2010)
Type of Peer Review	Example	Purpose	References
Traditional Peer-Reviewed Journals	Conceptual Models across south Florida ecosystems	Review of a suite of conceptual ecological models used a framework for implementing MAP monitoring and assessment.	Special Issue of <i>Wetlands</i> (Vol 25, No 4, 2005)
	Indicators for Everglades Restoration	Review of a suite of system-wide ecological indicators for communicating to managers	Special Issue <i>Ecological Indicators</i> (2009; 9/6S)



Peer Review Types

Type of Peer Review	Example	Purpose	References
Independent Technical Review Panel	Avian Ecology Workshop	Review information on four species of concern and to provide scientific clarity that would allow managers to move forward with restoration in a multi-species framework.	SEI (2007)
	Water Quality Modeling for Restoration Planning	Independent technical review panel reviewed landscape scale water quality model to draw inferences about appropriate use in restoration planning	<u>Mitsch et al. (2007)</u>
	Hydrology performance measures for Restoration Planning	Review what is known about the ecological consequences of extreme depth events and recommend an approach to evaluating such effects for restoration planning	Bedford et al. (2012)
	Capturing Modeling Uncertainty in Restoration Planning	Development of uncertainty analysis recommendations for landscape scale hydrological modeling for restoration planning	<u>Lall et al. (2002)</u>
	CERP Adaptive Management Integration Guide	Adaptive management experts from other restoration programs independently reviewed the CERP Adaptive Management Integration Guide prior to finalization	CERP Adaptive Management Expert Panel report (2010)



Top 5 AM Lessons

1. Establishing an Adaptive Management Authority
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Look for Special Issue of *Ecology and Society* on AM

? Questions ?

