

# A Framework for Adaptively Managing Restoration Projects

Resilience of Integrated Coastal Systems

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NCER  
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US Army Corps of Engineers  
**BUILDING STRONG**<sup>®</sup>

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CPRA  
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# Points of Emphasis

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- **Adaptive Management Framework**
  - Applicability
  - Planning Phase
  - Implementation Phase
- **Project vs Programmatic Perspective**
  - Different Objectives and Scale
  - Funding and Governance Challenges
- **Return on Investment**



# Background

## Implementation Guidance for 2039 of WRDA '07

- M&AM plans prepared for every ER feasibility study
- Must be appropriately scoped to project scale and address:

Rationale for monitoring & AM

Metrics for success

Performance standards

Nature of planned adaptive  
management measures

Cost

Duration

Disposition of information

Responsible Parties



CECW-PB

DEPARTMENT OF THE ARMY  
U.S. ARMY CORPS OF ENGINEERS  
441 G STREET NW  
WASHINGTON, D.C. 20314-1000

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MEMORANDUM FOR COMMANDERS, MAJOR SUBORDINATE COMMANDS

SUBJECT: Implementation Guidance for Section 2039 of the Water Resources Development Act of 2007 (WRDA 2007) – Monitoring Ecosystem Restoration

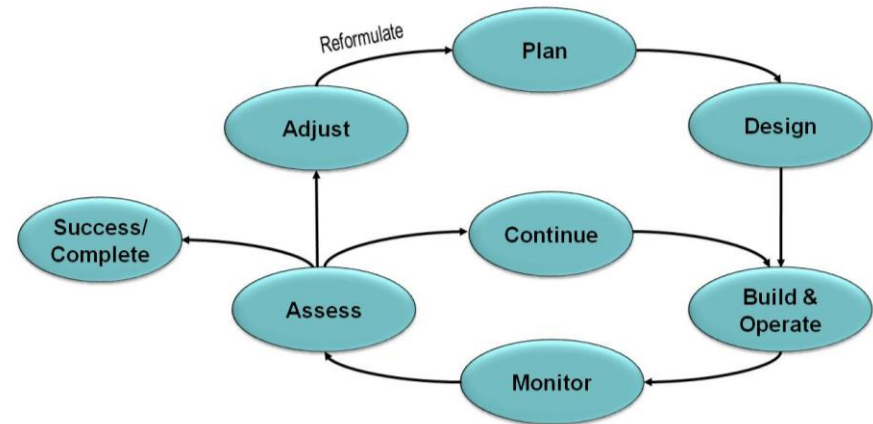
1. Section 2039 of WRDA 2007 directs the Secretary to ensure that when conducting a feasibility study for a project (or component of a project) for ecosystem restoration that the recommended project includes a plan for monitoring the success of the ecosystem restoration. The monitoring plan shall include a description of the monitoring activities, the criteria for success, and the estimated cost and duration of the monitoring as well as specify that monitoring will continue until such time as the Secretary determines that the success criteria have been met. Within a period of ten years from completion of construction of an ecosystem restoration project, monitoring shall be a cost-shared project cost. Any additional monitoring required beyond ten years will be a non-Federal responsibility. A copy of Section 2039 is enclosed.
2. Applicability. This guidance applies to specifically authorized projects or components of projects as well as to those ecosystem restoration projects initiated under the Continuing Authority Program (CAP) or other programmatic authorities.
3. Guidance.
  - a. Monitoring includes the systematic collection and analysis of data that provides information useful for assessing project performance, determining whether ecological success has been achieved, or whether adaptive management may be needed to attain project benefits. Development of a monitoring plan will be initiated during the plan formulation process for ecosystem restoration projects or component of a project and should focus on key indicators of project performance.
  - b. The monitoring plan must be described in the decision document and must include the rationale for monitoring, including key project specific parameters to be measured and how the parameters relate to achieving the desired outcomes or making a decision about the next phase of the project, the intended use(s) of the information obtained and the nature of the monitoring including duration and/or periodicity, and the disposition of the information and analysis as well as the cost of the monitoring plan, the party responsible for carrying out the monitoring plan and a project closeout plan. Monitoring plans need not be complex but the scope and duration should include the minimum monitoring actions necessary to evaluate success. The appropriateness of a monitoring plan will be reviewed as part of the decision document review including agency technical review (ATR) and independent external peer review (IEPR), as necessary. The estimated cost of the proposed monitoring program will be included in the project cost estimate and cost-shared accordingly.



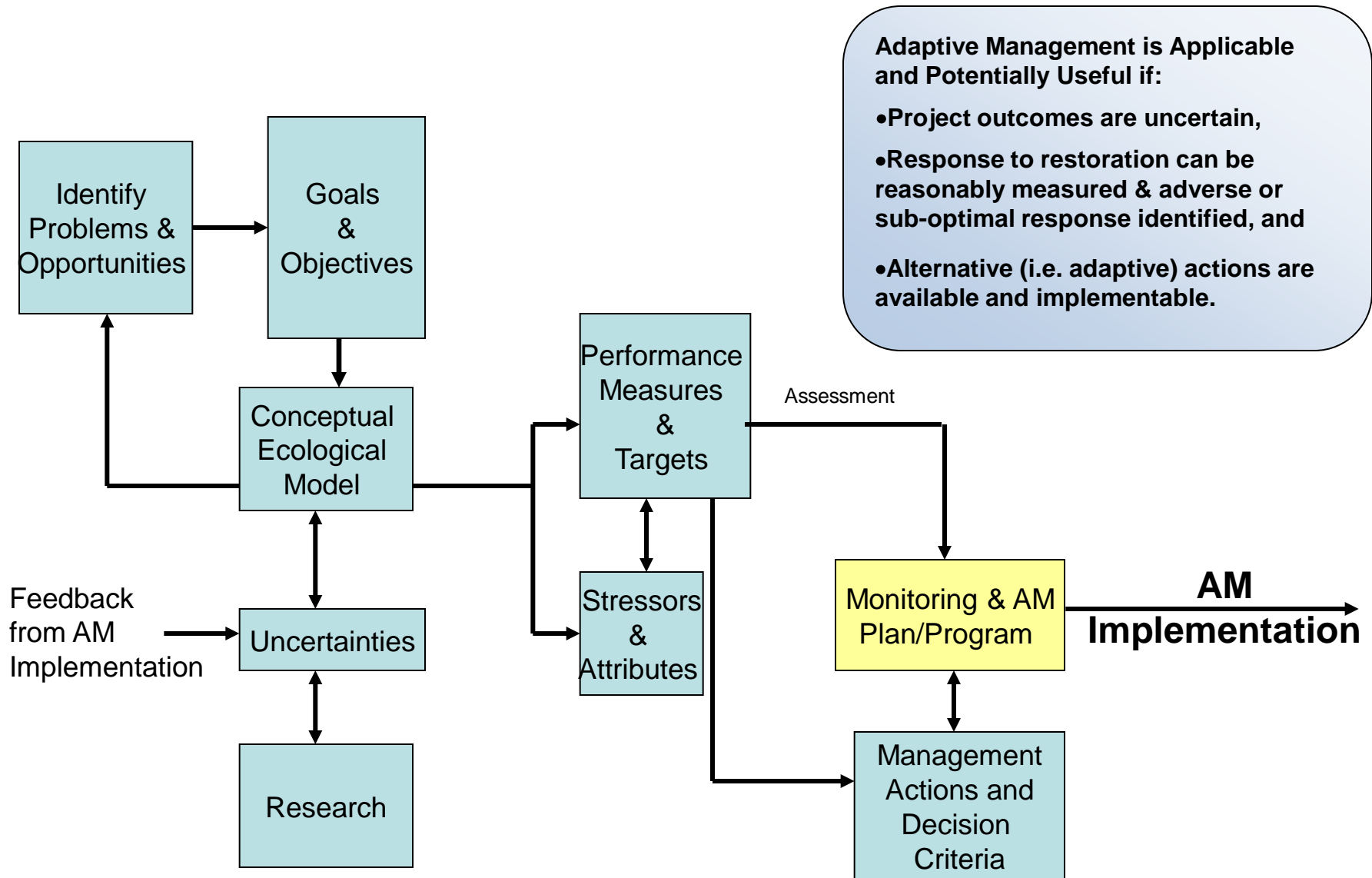
# AM Framework

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- AM is NOT a trial and error process.
- AM is NOT a post-construction consideration.
- AM requires consideration of possible outcomes.
- Detail is project dependent, but should be sufficient to permit a reasonable cost estimate.
- Advocating a two phase process:
  - Set-up phase
  - Implementation phase



# AM Set-up Phase



# Example Questions

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- What are the project goals and objectives?
- What are the expected project benefits and/or project outcomes? What would you regard as success?
- What are the key metrics, indicators and measures?
- How would you assess progress toward goals?
- What are the key constraints?
- What are the sources of significant uncertainty? How would you address these (monitoring, research, AM)?
- Can you anticipate any unintended consequences? Are there alternative project trajectories or project outcomes?
- Do all parties agree on the most effective design and operation to achieve project goals and objectives?
- What would you do if (fill in blank)?



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# Blind River/Maurepas Swamp Conceptual Ecological Model

## INPUT DATA

### Climate

- Storm severity/frequency
- Tides and wind
- Potential for climate change

### Ecological Characteristics

- Vegetation composition and diversity
- Faunal composition and diversity
- Aquatic species composition and diversity

### Hydrology & Hydraulics

- Blind River & Maurepas Swamp
- Upstream System
- Downstream System
- Within the system (network)

### Pollutants

- Nutrients
- Salinity

### Alternatives (Macro-level)

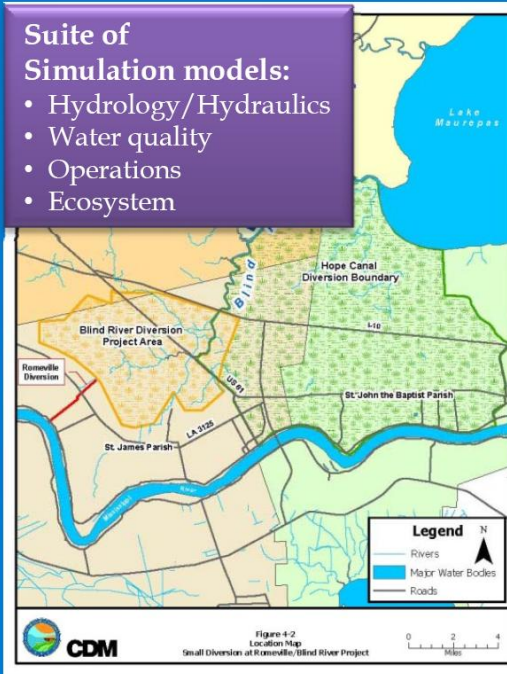
- Diversion Culverts/ Siphons
- Diversion & Flow Control Pumps
- Hydrologic Target Area(s)
- Distribution through network

## ECOLOGICAL EVALUATION

### PHYSICAL SYSTEM

#### Suite of Simulation models:

- Hydrology/Hydraulics
- Water quality
- Operations
- Ecosystem



### DRIVERS

#### Natural Factors

- Subsidence
- Sea Level Rise
- Storms & Hurricanes
- Tides & Wind

#### Anthropogenic Factors

- Altered Hydrology
- Mississippi River Levees
- Drainage & Gas Line Canals

### STRESSORS

#### Hydrologic Connectivity

- Too much water
  - No dry periods
  - Lack of distribution & Drainage
- Reduced Sediment Input**  
**Lack of Freshwater Input**  
**Lack of Nutrients**

### ECOLOGICAL EFFECTS

#### Habitat Change (Vegetation, Fish & Wildlife)

- Switching • Stress • Lower Productivity
  - Degradation
- Water Quality**      **Habitat Loss**  
 • ↑Salinity • ↓DO

## OUTPUT: ECOLOGICAL ATTRIBUTES/PERFORMANCE MEASURES

### Hydroperiod

- Stage
- Duration

### Vegetation

- CRMS
- WVA
- Cypress Regeneration

### Elevation

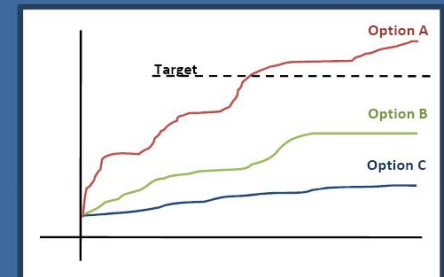
- SET (accretion)
- Aerial Photography

### Water Quality

- WQ Parameters
- Mass Balance of Nutrients and Sediment

### Fish & Wildlife

- WVA
- Fish Sampling



# Is Adaptive Management Needed?

## QUESTIONS

Is there sufficient flexibility within the project design and operations that permits adjustment of management alternatives?

**If No, adaptive management is not possible If Yes, continue with questions**

Is the managed system well understood and are management outcomes readily predictable?

Do participants agree on the most effective design and operations to achieve goals and objectives?

Are the ecosystem restoration goals and objectives understood and agreed upon?

Are the goals and objectives for other USACE mission area applications understood and agreed upon?

## ANSWERS

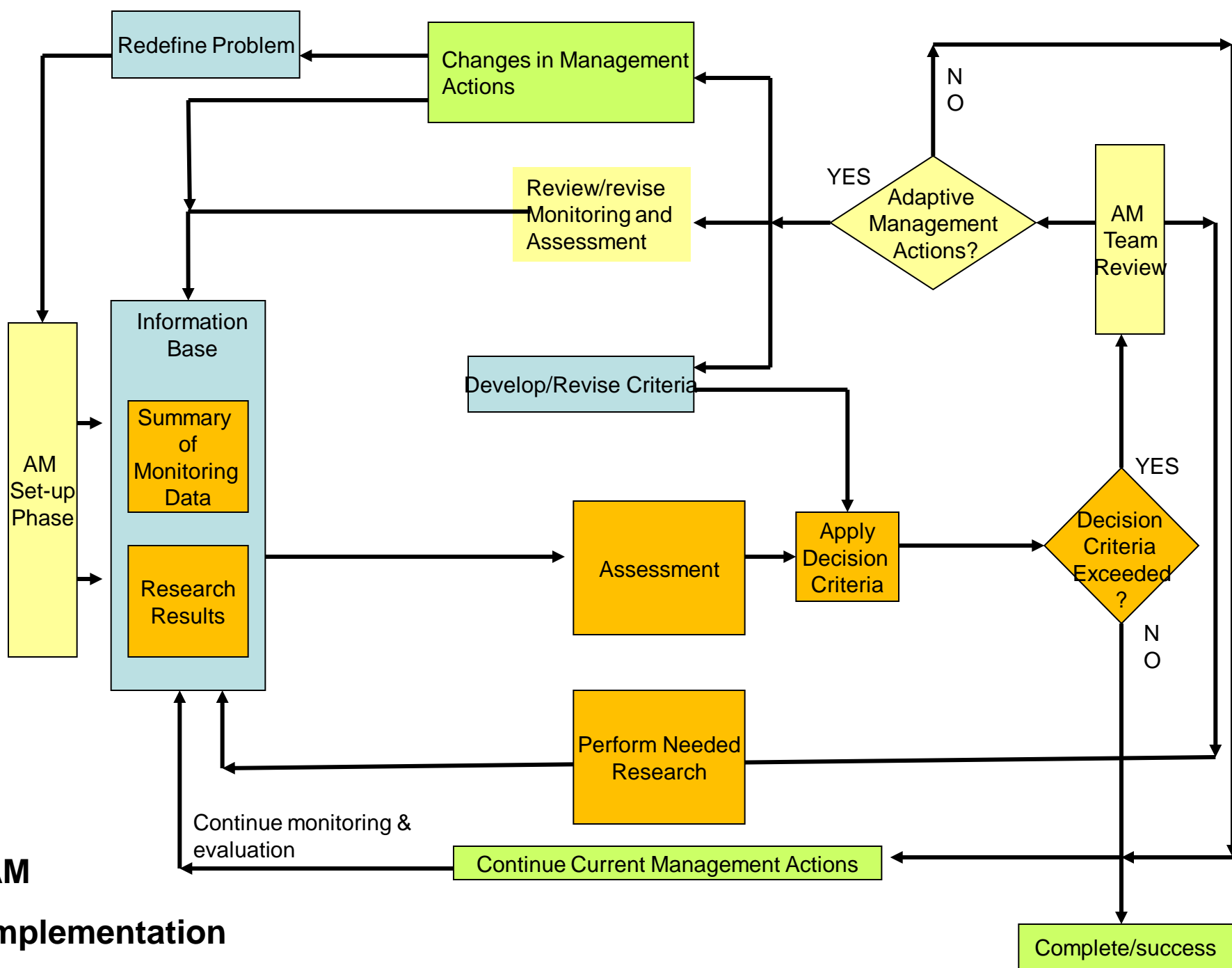
Yes to  
all

Adaptive  
Management  
is not needed

No to  
any

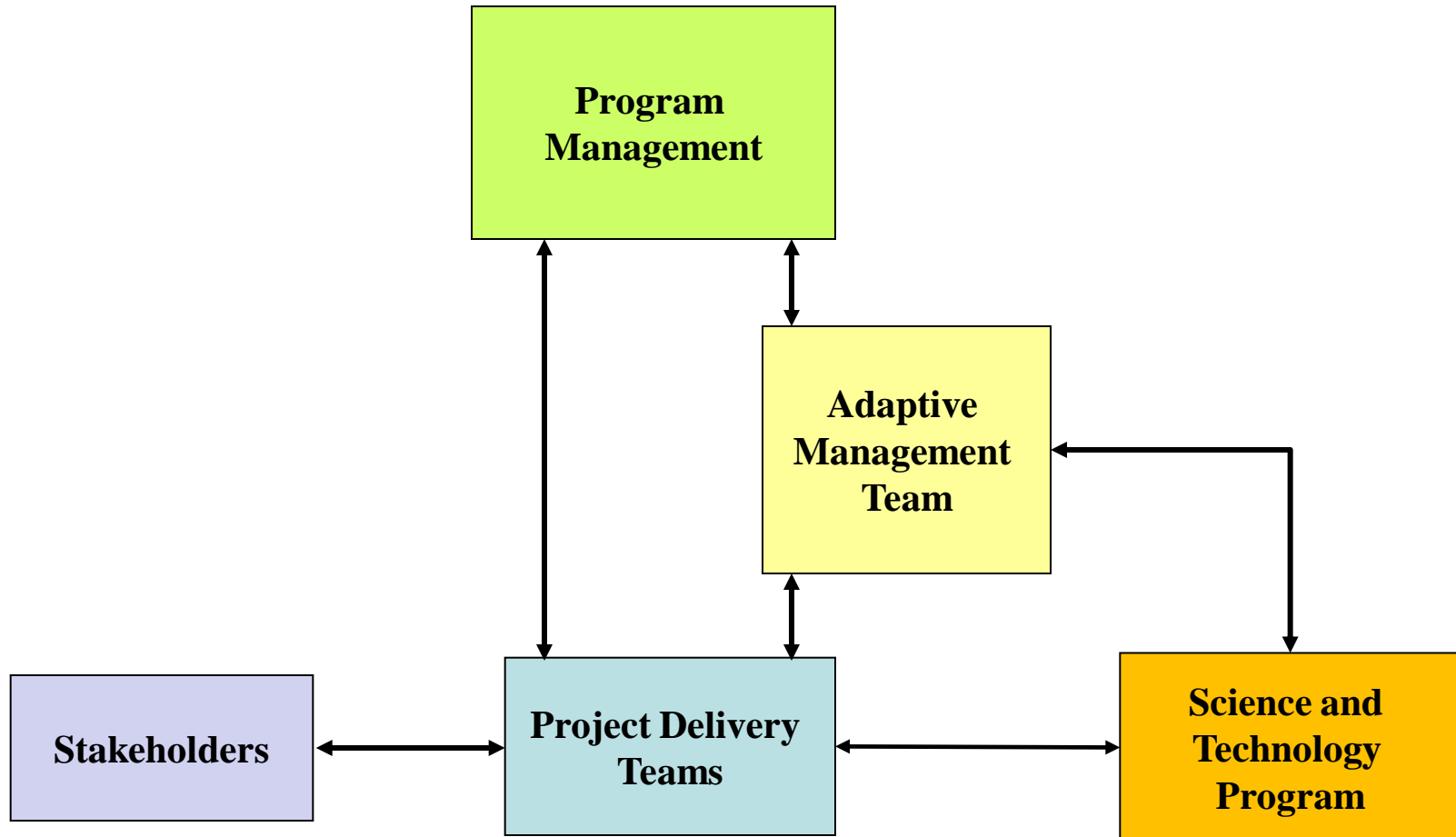
Adaptive  
Management  
can probably  
improve success

# AM Implementation



# Communication & Governance

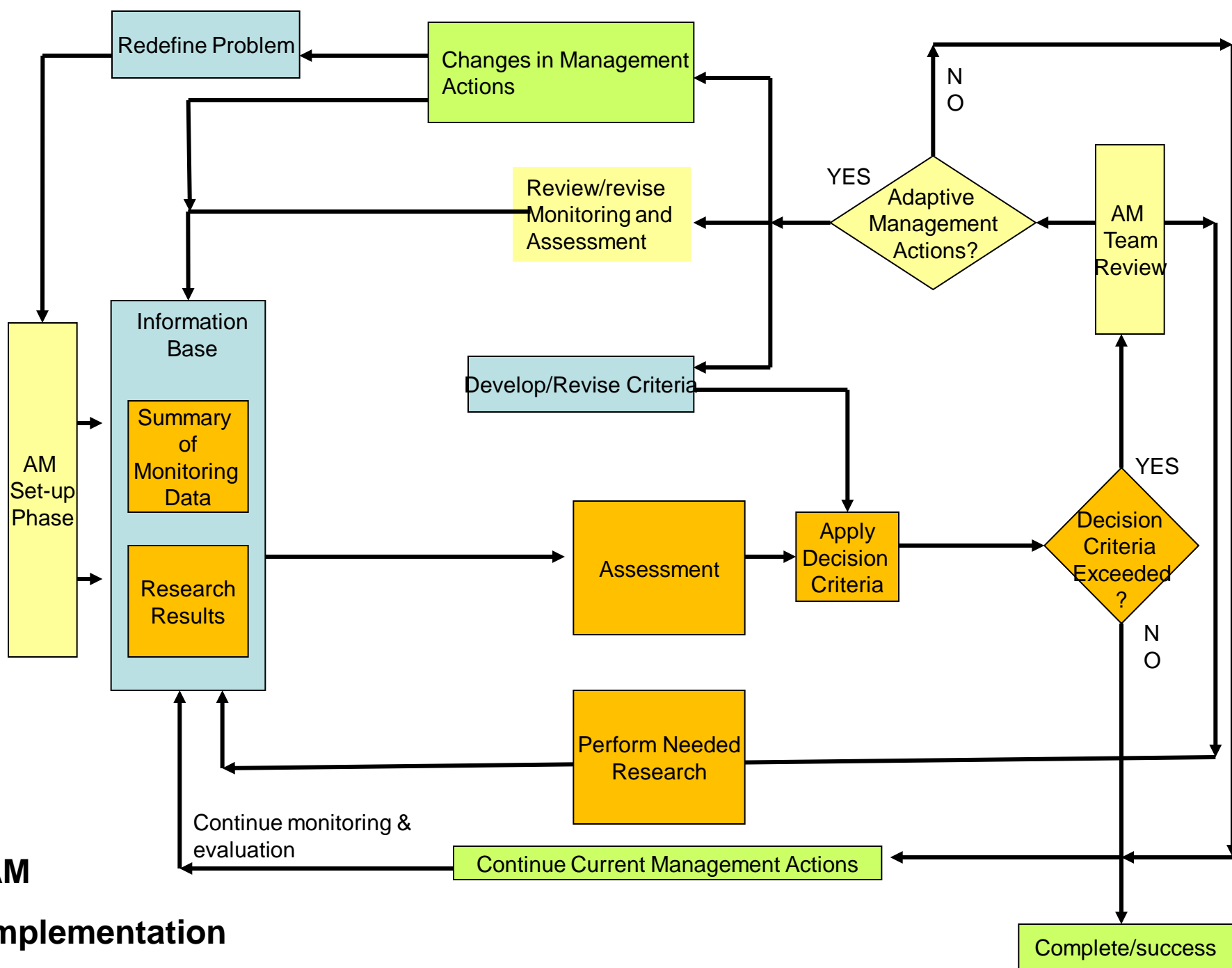
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**AM  
Implementation**



# Plan Content

Louisiana Coastal Area Program:  
Medium Diversion at White Ditch  
Monitoring and Adaptive Management Plan

March 8, 2010  
DRAFT



## LCA Medium Diversion at White Ditch

### Feasibility Level Adaptive Management Plan

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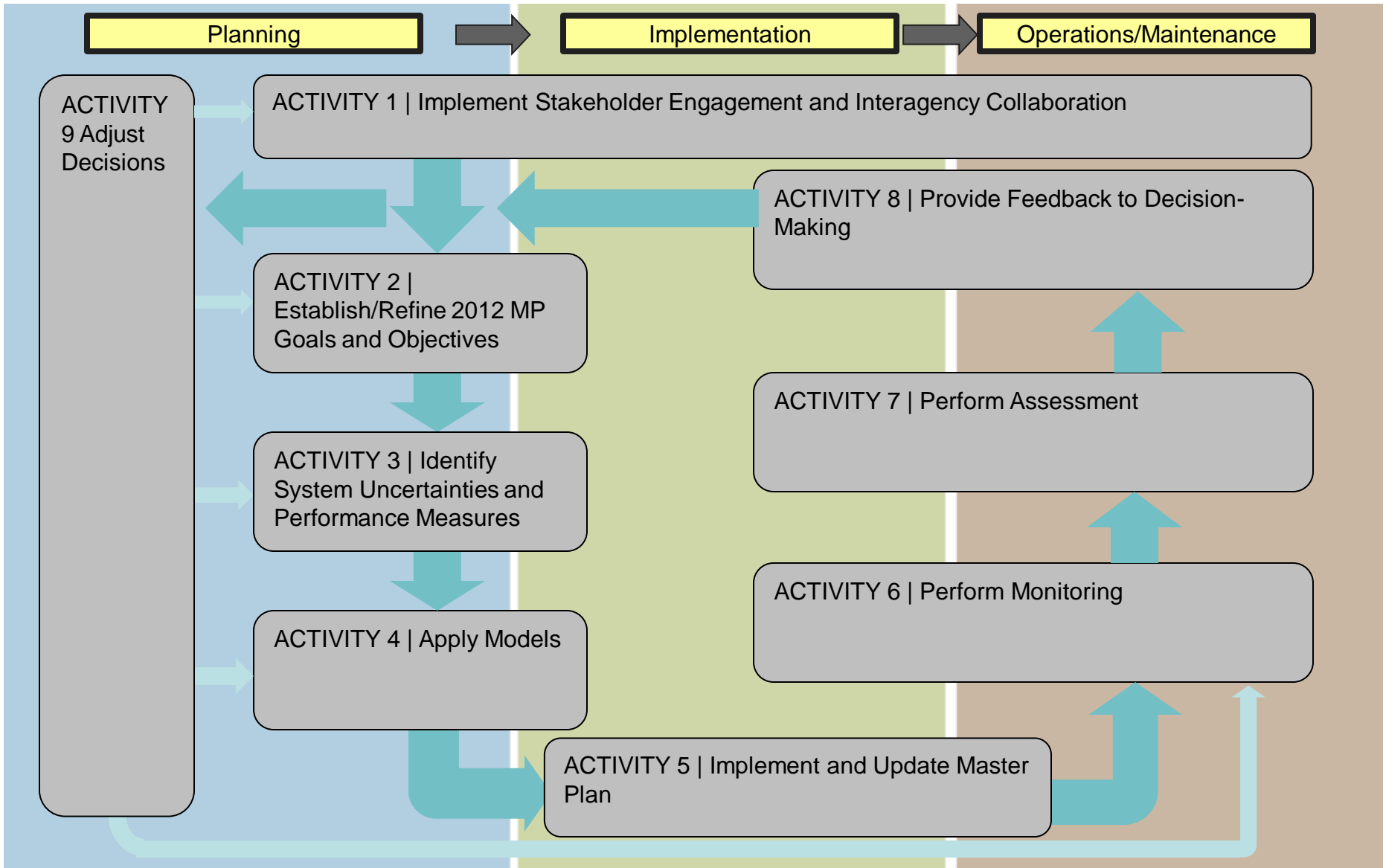
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# A Few Lessons

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- Development of an AM plan is as much about the *process* as it is the *product*.
- Not all projects lend themselves to AM.
- AM planning is a deliberative, detailed process involving the entire team and requiring careful consideration of uncertainties and outcomes.
- Governance is crucial and may be difficult to assure for some projects.
- Cost estimates are complicated by uncertainties.
- Refinement during PED is likely, and flexibility in implementation is probably needed.

# Project vs. Programmatic View





# Programmatic vs. Project Scale

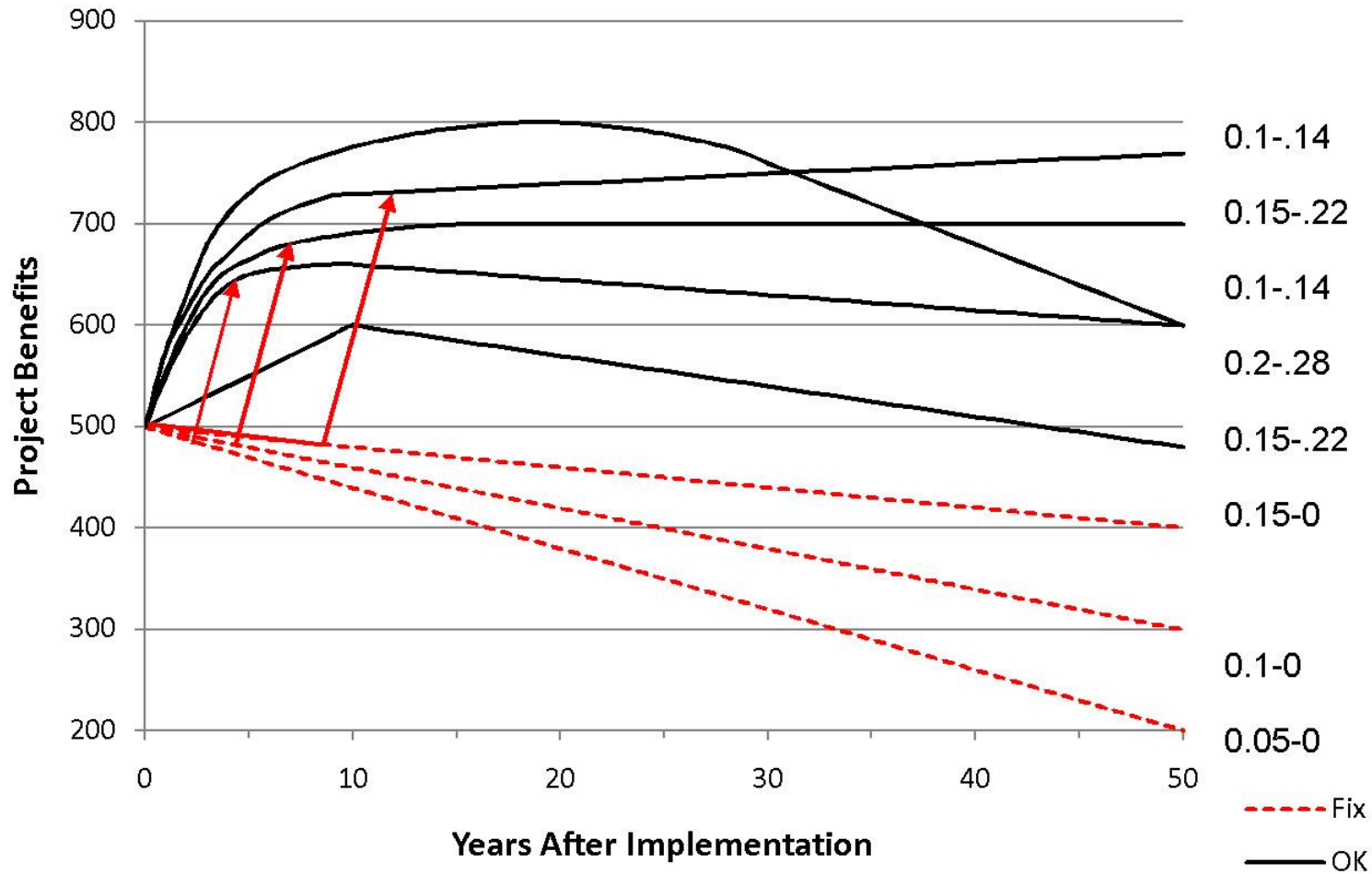
	Programmatic	Project
Objectives	<ul style="list-style-type: none"><li>• Reduce economic loss from storm-based flooding</li><li>• Sustain Louisiana's unique culture &amp; heritage</li></ul>	<ul style="list-style-type: none"><li>• Reduce salinity by X-ppt</li><li>• Create X-acres salt marsh</li></ul>
Uncertainties	<ul style="list-style-type: none"><li>• Funding source &amp; availability</li><li>• Community/population changes</li></ul>	<ul style="list-style-type: none"><li>• River sediment load</li><li>• Subsidence</li><li>• Sea level rise</li></ul>
Performance Measures	<ul style="list-style-type: none"><li>• X-level of risk reduction</li><li>• X-area able to support a variety of commercial and recreational activities</li></ul>	<ul style="list-style-type: none"><li>• Marsh accretion rate</li><li>• Vegetation community</li></ul>
Management Adjustments	<ul style="list-style-type: none"><li>• Adjust project priorities or implementation schedule</li><li>• Change discharges at multiple diversions</li></ul>	<ul style="list-style-type: none"><li>• Fill a channel to alter local drainage pattern</li><li>• Adjust timing, duration or magnitude of a diversion</li></ul>

# Benefits of Adaptive Mgt.

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- Flexible alternatives increase the likelihood of achieving success across a broad range of future conditions.
- Enhances project planning detail with consequent improvements in selected plan.
- Fosters a more complete and common vision of project purpose and expected outcomes.
- Potential cost savings due to reduced project delays.
- Promotes long-term cost savings by incorporating flexibility and robustness into planning and implementation.
- Increased restoration knowledge and management flexibility to make better decisions for future projects and future project phases.
- Long-term collaboration with stakeholders to increase support for future restoration efforts.

# Return On Investment



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US Army Corps of Engineers

# Ecosystem Restoration Gateway

# ECO-PCX

## Ecosystem Restoration Gateway

The screenshot shows the main navigation menu with links for Home, Vectors, People, Forums, Learning, BMPs, Tools, News/Events, Submit, and Search. Below the navigation is a search bar and a 'Google Restoration Gateway' button. The main content area is titled 'Ecosystem Restoration' and includes sections for 'Environmental Benefits Assessment', 'R&D Statements of Need', 'Quick Links', 'Contact Us', 'Discussion Forums', and 'Ecosystem Restoration Headlines'.

The screenshot shows the ECO-PCX website with a navigation menu on the left and a main content area featuring a large image of a natural landscape. The navigation menu includes links for Home, What's ECO-PCX, R&D, PMP, Procedure, Contacts, Peer Review, LTR/ EPR, Model Certification, Other Planning CAPs, Corps Links, Hot Topics, External Links, and Customer Feedback.

## R&D SONS

The screenshot shows the Civil Works Environment Gateway website. It features a 'Statements of Need' section with a list of environmental areas and a 'Submit a Statement of Need' button. Below this is a 'Current Statements of Need' section with a list of projects and a 'Top 10 Viewed' section.

## Restoration Fact Sheets

The screenshot shows the Restoration Fact Sheets page with a search bar and a list of projects. The projects are listed with columns for Project Name, Project Summary, and Project Type. The page also includes a 'Project Summary' section and a 'Project Type' section.

## Community of Practice

People Learning Best Practices

## EBA – Research

The screenshot shows the Environmental Benefits Analysis (EBA) Research page. It features a large image of a natural landscape and a list of EBA items. The page also includes a 'Program Overview Presentation' section and a 'Civil Works Environment Gateway' footer.

<http://cw-environment.usace.army.mil/>