Use of Robustness and Flexibility in Adaptive Management for Addressing Uncertainty

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## Background

- Concept of using robustness in Water Resources Planning, Engineering, and Management around since 1970's
- Has roots in concept of ecological resilience
- Pioneering work by Buzz Holling and Myron Fiering

#### **Robustness - Why and What**

- Best way to enhance sustainability is maintain reversibility and robustness
- Reversibility keep design and management options open for future generations
- Robustness ability to adapt to varying, unforeseen future conditions with little additional costs
- Robust systems designed to be near cost effective for wide range of possible future conditions

UNESCO Working Group/ASCE Task Committee on Sustainability (Loucks and Gladwell, 1999)

# **CERP Adaptive Management**

- Structured management approach
- Address uncertainty by testing hypothesis
- Link science to decision making
- Adjust implementation when necessary to increase likelihood of restoration success



## Introduction – Flexibility and Robustness in CERP

- Natural systems are complex planning and predicting restoration outcomes is difficult (CERP AIMG, 2011)
- Address uncertainty by incorporating appropriate operational flexibility, robustness, monitoring, assessment into all phases of CERP (CERP AMIG, 2011)
- Robustness ability of key design parameters to operate effectively in the face of variability and uncertainty of future events (CISRERP, 2006)



# **History Can Help Teach Us:**

- Why the need for tools to address uncertainty
- "Unintended Consequences of Purposeful Social Action" (Merton, 1936)
- Need to avoid hubris that we know everything
- Henry Petroski History of engineering provides invaluable case studies



## Lessons Learned - Robustness and Flexibility

- Army Corps of Engineers' Learning Organization Doctrine (2003)
- Hurricane Katrina lessons Corps of Engineers Actions for Change
- "…A commitment to organized and transparent adaptive management is the only rational solution to an uncertain future."



## Hydraulic Engineering Example of Robustness

- Problems with unbalanced gate openings
- Gate pier extensions would fix the problem with unbalanced gate openings





# CERP AIMG Examples of Robust and Flexible Options

- Weirs designed for crest height changes without major retrofitting
- Multiple projects designed in phased increments to allow for mid-course corrections
- Use multiple smaller pumps instead of a few big ones
- Purchase land/easements to provide for additional water storage during flood periods

# Some Challenges to Using Robust Alternatives and Operational Flexibility

#### Can cost more

- May not be the "optimal solution"
- How to measure the benefits of robust alternatives?
- Lack of appreciation, understanding, or willingness to deal with uncertainties
- Short term versus long term view
- Crossing interdisciplinary boundaries
- Trust issues
- Stakeholders desire for certainty

# Operational Flexibility and Adaptive Management

- Operational flexibility used in real-time operations
- Operational flexibility and Adaptive Management not synonymous
- Operational flexibility can be a tool in Adaptive Management
- "Newton's Law of Water Management" and "Vearil's Rule of Operational Flexibility"



#### **Operational Flexibility Example**

 Weirs versus gated spillways and culverts
For weirs - stoplogs versus less easily removed sections





# Questions about Operational Flexibility and Adaptive Management

- Real time operations versus testing hypothesis
- Spatial and temporal scale issues for use in Adaptive Management?
- Can monitoring measure these changes?
- Feedback loop from monitoring and assessment?



# Summary

- Robustness and flexibility can be useful tools for Adaptive Management
- Helps deal with uncertainty and keeps options open for the future
- Challenges to use of robustness and flexibility



# **Questions?**

