





# Indian Citrus Business & Emerging Opportunities

ICBC | Florida | 2025

Sahyadri Farms Post Harvest Care Limited
Nashik, Maharashtra, India

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Seeding goodness

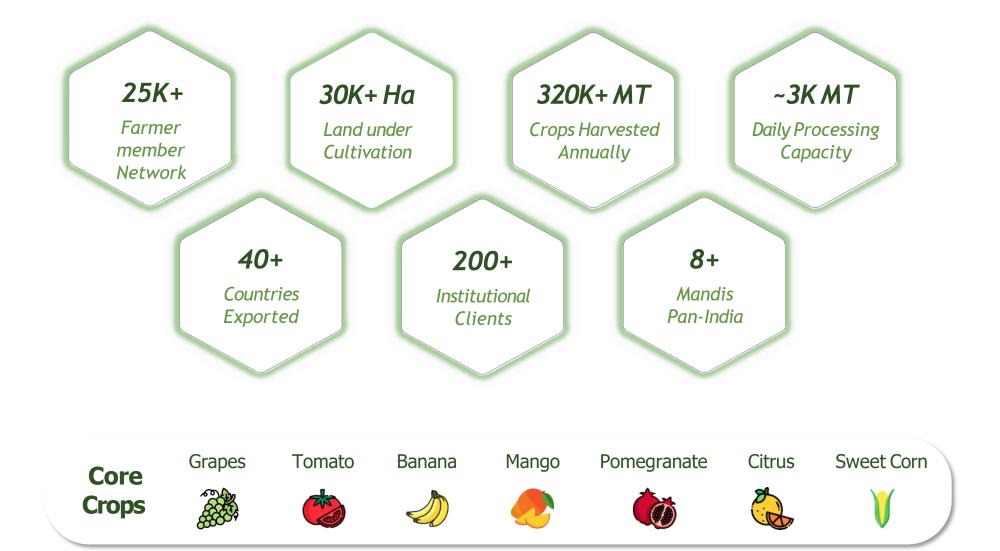
India's leading farmer owned integrated, techenabled horticulture Value chain ecosystem





## Revolutionizing Horticulture Sector With Unparallel Efficiency Through Large Scale Operations...







## Multi-horticulture Crop, Multi-product Platform



**Product** portfolio

Fresh Fruits and Vegetables

Aseptic, Frozen, IQF, Freeze Dried FMCG products Ketchup, Jam, Gravies, Juice

Fruit Extraction Pectin, Punicalagin

Best-in processing capabilities

320K MT+ Annual Farm Procurement

**50K MT** Grapes 140KMT Tomato 22KMT Mango

**50KMT** Citrus ...and several others ~3KMT

Daily Processing Capacity

400MT Fresh Exports 2,000MT Primary Processing **300MT** FMCG Products 190MT Bio Active



Fresh F&V Packhouse



**Processing capacity** 



Warehouse & Cold Storage



Establishing market leadership in the segments we operate

INDIA'S LEADING **CITRUS PROCESSOR** 

INDIA'S LEADING **GRAPES EXPORTER** 

INDIA'S LEADING **TOMATO PROCESSOR** 



## **Modern Farming Practices**





ADVISORY & DECISION SUPPORT SYSTEM

#### **Crop Specific Agronomy**

Well-trained agronomy team sharing accurate scientific advisory

#### **Crop Monitoring**

Big data analytics, customizable reports and dashboards on crop stage monitoring

#### Soil & Water Testing

Precision advisory by customized highly effective sensor solutions

#### **Quality Assessment**

Quality checks at each stage of crop lifecycle along with corrective actions



Hyperlocal weather stations





**International Certifications** 



**EXCLUSIVE**VARIETIES



#### **Nursery & Labs**

Controlled greenhouse site designed to experiment new variety seedlings



#### **Training and education**

Access to unique saplings and knowledge for higher yield & marketability



Exclusive patented varieties in grapes & citrus (+29 non-exclusive new varieties)





## Nashik Campus, One Of India's Largest Installed Capacity (1/3)



Excellent post-harvest infrastructure with end-to-end integration under one roof

Build on 52 ha. of land in Nashik, Maharashtra





## Nashik Campus, One Of India's Largest Installed Capacity (2/3)

Excellent post-harvest infrastructure with end-to-end integration under one roof





350 MT / day Fresh F&V Packhouse



**1,800 MT / day** Frozen & Aseptic Processing



**15,000 MT** Warehouse & Cold Storage



300 MT / day FMCG (Ketchup/ Jam/ Squash) Processing unit



**180 MT / day** Dry Fruits Processing Unit



## Nashik Campus, One Of India's Largest Installed Capacity (3/3)

Excellent post-harvest infrastructure with end-to-end integration under one roof





**Corporate Headquarters** 



**R&D** Centre



Farmer Facilitation Center
One stop hub for farming essentials



**Bio-gas Plant** 



**Skill Development Center**State-of-the-art Training Facility



Microalgae based water treatment plant



## Nanded Campus - India's Largest Citrus Processing Plant

Replicating the successful integrated platform playbook in citrus



#### Acquired the largest Citrus Processing plant in India...





20 Hectare Land



**\$5.67Mn**Capex



\$ **70K MT**Capacity







#### In House R&D And External Collaborations







Dedicated in-house R&D lab equipped with advanced technology





Soil testing solutions for smarter nutrition and higher yields

## **Technical Institute Network**



Indian Council Of Agriculture Research - CCRI

Associated with ICAR – CCRI for Citrus Expertise & Guidance



## **Environment-Friendly Solutions (ESG)**

## Minimizing waste and eco-friendly energy creation



Biogas plant with a capacity to consume 150 MT of fruits and vegetables waste per day



Generate **1.6MW** electricity Shift from conventional electricity to renewable energy consumption



30,000+ kl Slurry By-product (Slurry/ waste water) distributed to associated farmers to be used as a biofertilizer



**4,200+** MT of bio-fertilizers & bio-pesticides produced and sold during the year

## 5 MW solar energy power plant



In process to **Upgrade the capacity to 6 MW**by end of 2024

## **ICBC**

#### **Institutional Network**

## Continuing relationships with clients globally and domestically



## 1. Global Exports

Exporting to **40+ countries** to renowned companies



...Contributing to ~30%\* of total revenue

### 2. Domestic Institutional

In high demand, serving 100+ marquee clients...



















(2020)

(2016)

(2020)

(2020)

(2023)



(2020)







2019



(2020)







(2023)

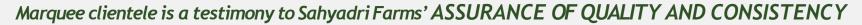




(2022)

(2022)

...Contributing to ~50%\* of total revenue





## **Global Reach**









## Indian Citrus Overview



### **India's Position In Global Citrus Production Share**



In 2022, the world top producers of fresh citrus fruits were **China**, **Brazil and India** India shows the strongest growth rate reinforcing **3**<sup>rd</sup> largest producer

**World Top Citrus Producer 2022** 

Rank	Country	Production (Million MT)	World Share (%)	5-Year Growth Rate
1	China	48.3	29.10%	4.50%
2	Brazil	19.4	11.70%	0.60%
3	India	14.3	8.60%	4.70%
4	Mexico	8.9	5.40%	2.10%
5	United States	7.2	4.30%	-3.30%



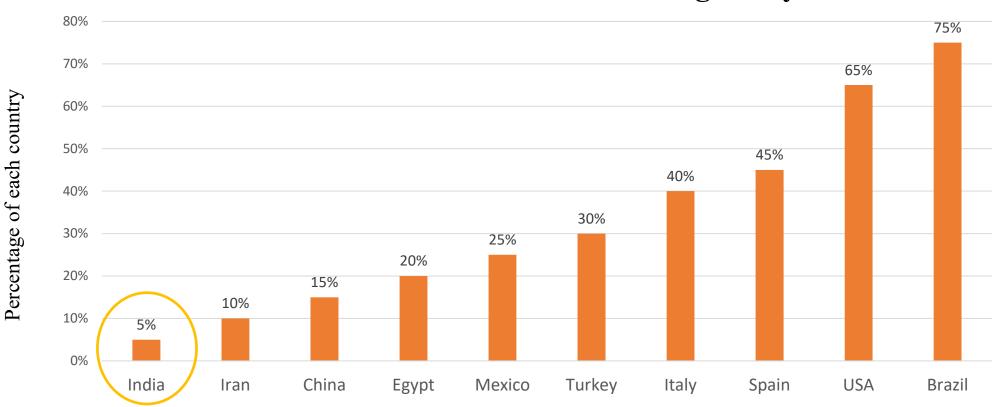
Source: FAOSTAT



## **Top Citrus Processing Countries**



## **Citrus Production Vs Processing Analysis**



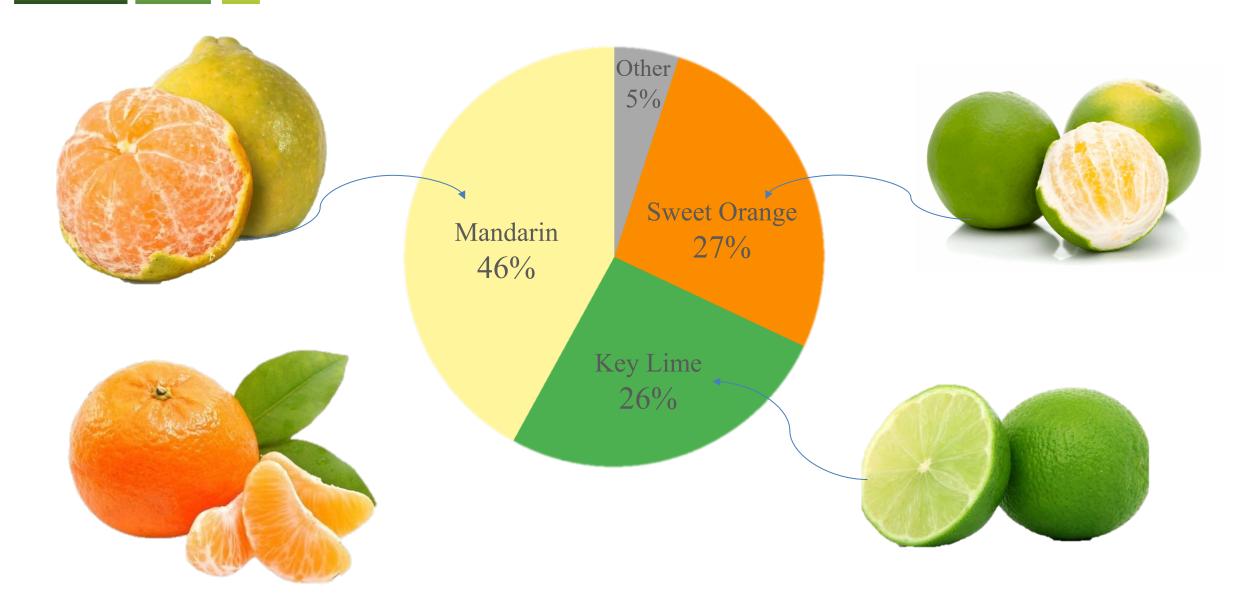
India sits on the world's largest untapped citrus processing goldmine - with 95%+ capacity unutilized despite being the 3rd largest global producer, positioning it to potentially become a leading citrus processing powerhouse

Source: FAOSTAT



## **Indian Citrus Variety**





Source: ICAR



## **GI Tagged Indian Citrus Varieties**



Sl. No.	G.I. Tagged Variety	Specific G.I. Area	State	Appl. No.	Features of Variety
1	Nagpur Orange	Katol, Nagpur	Maharashtra	385	Fruiting twice a year, unique sweet- sour flavour
2	Coorg Orange	Kodagu, Hassan	Karnataka	33	Sweet taste, greenish color, tight skin
3	Devanahalli Pomello	Devanahalli Taluk	Karnataka	131	Sweet taste and good flavour
4	Arunachal Orange	Wakro, Roing, Dambuk, Mebo etc.	Arunachal Pradesh	375	Loose skin, high juice content, unique taste
5	Khasi Mandarin	Khasi Hills	Meghalaya	465	Sweet, smooth skin, high nutritive value
6	Kachai Lemon	Kachai, Hoomi, Phungthar, Tora, Maichon	Manipur	466	36–56 ml juice/fruit, high ascorbic acid, unique flavour & taste
7	Memong Narang (Citrus indica)	West Garo Hills	Meghalaya	437	Unique taste, colour, pleasant flavour
8	Jalna Sweet Orange	Jalna, Ghansavang, Badnapur, Bhokardan, Jafrabad	Maharashtra	495	Strong correlation between TSS and acidity
9	Assam Lemon (Kaji Nemu)	Tinsukia District	Assam	609	Fruiting year-round, unique flavour, fruits stay longer on tree

Source: ResearchGate



## **Indian Citrus - Climate Conditions**



#### Dual Harvest System 🕰

**Two Flowering Seasons** 

Yield: 700-1200 oranges per tree

Ambiya Harvest: September-December

Mrig Harvest: February-March ---

#### Seasonal Temperature Patterns

- Hot Summers: ~ 24°C - 48°C

--Cool Winters: ~13°C - 28°C



**Easy Peelers** 



**Captivating aroma** 







Sub-Arid Irrigated Conditions

Water-efficient Cultivation --



Hot Sub-humid Tropical

Temperature Range: 13°C - 48°C

Source: ICAR



## **Indian Citrus - Processing & Trade Highlights**











**Values are in MT	Juice Concentrate	Oils	Citrus Pectin	Citrus Fiber
Current Production	8000	400	500	~ 0
Imported	6500	2000	3000	100
Market Growth Rate (next 10 yrs)	6.7% (CAGR)	<b>4.7%</b> (CAGR)	7.6% (CAGR)	6.7% (CAGR)





# Challenges Faced by the Indian Citrus Industry



## Challenges India Has Been Addressing in Citrus Processing

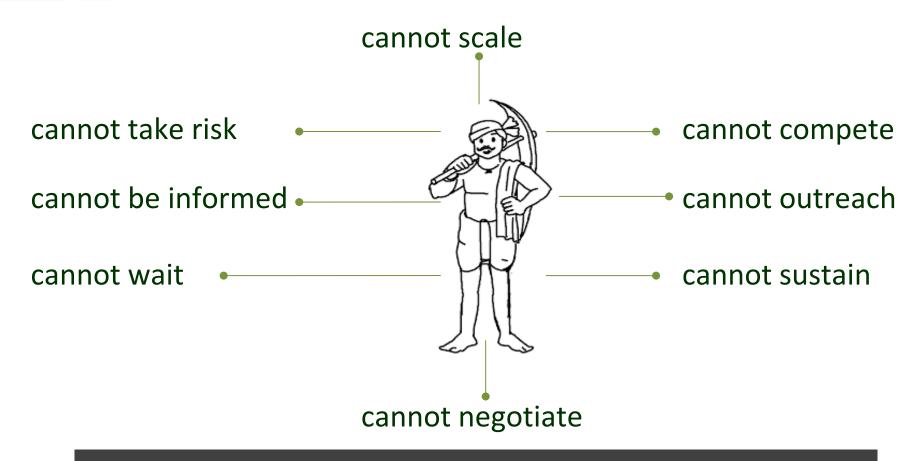


Challenge	<b>2015–18 Baseline</b>	2024–25 Status	Intervention	Outcome
<b>Processing Rate</b>	2–3% processed	5–6% processed	FPO linkages, private units	Large no. of farmers engaged
Post-Harvest Losses	40–45% losses	32–35% losses	Cold storage, better packing	Saving of large amount of produce
Infrastructure	<b>No</b> modern units	<b>Multiple</b> Units	Government & private investment	Multiple integrated hubs operational
Technology	~100% imported tech	Home Grown tech	ICAR-CCRI R&D, tech transfer	Many citrus products developed
Value Addition	Only juice	Oils, pectin, fiber	Circular models, R&D	Significant margin uplift
Market Access	Minimal exports	\$28 Mn exports	Quality certification	Entry into global markets



## **Individual Small And Marginal Farmer Situation**





Hence gets **EXPLOITED**, makes **LOSSES** becomes **DEPRIVED** 



#### **Barriers To Growth**



## Indian agriculture is ladened with multi-faceted problems



#### Slow adaption of modern farming

- > Limited access to modern inputs, seeds, fertilizers
- > Slow adoption of innovation & technology



#### **Financial constraints**

- > Low credit access & dependency on money lenders
- ➤ Lack of skills to manage working capital efficiently



#### **Lack of Rural Infrastructure**

- ➤ Poor logistics, transportation, storage facilities for fresh crops
- > Resulting in ~20% annual wastage



#### Limited access to ecosystem

- Limited access to "right buyers",
- > Unable to generate higher revenue, lag/ default in payments



#### **Inefficient Supply Chain**

> Poor supply chain management given multiple middlemen



#### **Zero Traceability**

- > Poor digitalization, limited optimization, real time tracking
- > Lack in transparency & right quality standards



#### **Availability Challenges**

- > Unavailability of right quality at the right price
- > Scarcity of continuous supply of large volumes



#### **Lack of Post-harvest Infrastructure**

- > Inefficient demand supply matching
- > Resulting in increase in price for the buyers





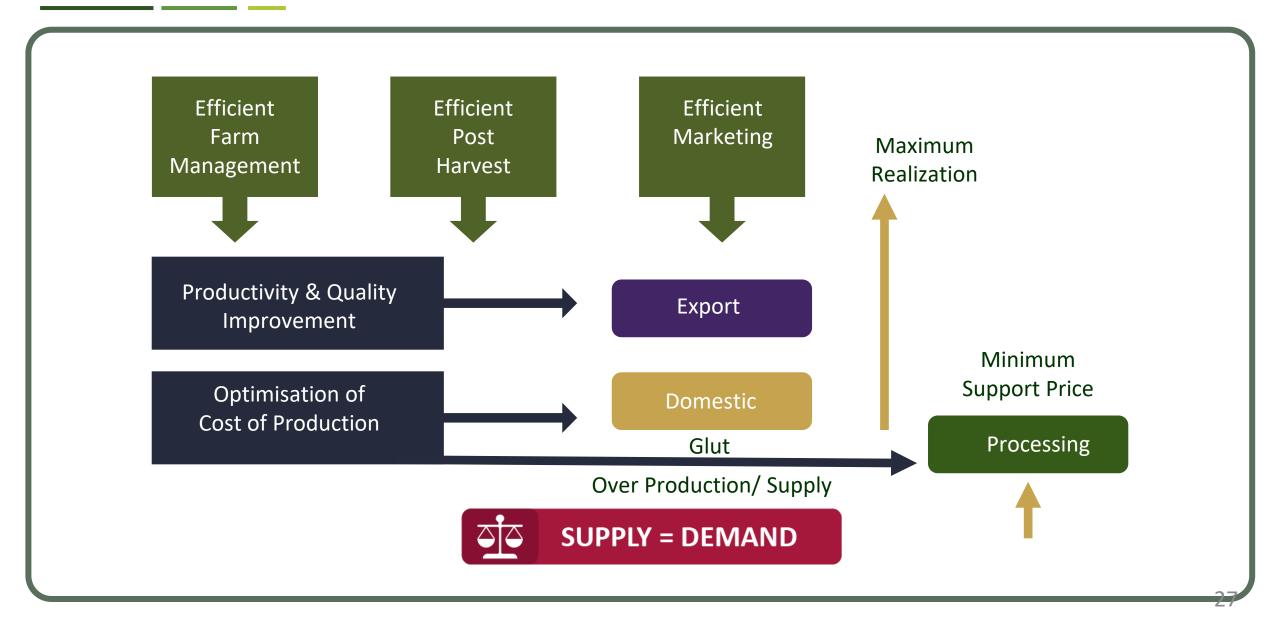


# Sahyadri Farms' Approach To Addressing These Challenges



## **Horticulture Business Strategy**







#### **End to End Solution**



#### **SMALL HOLDER FARMERS**



#### **Intervention Farm-level**

- Efficient resource management
- Productivity improvement at par with global competition
- Quality improvement at par with global standard
- Quality Input/Nursery
- Testing facilities
- Reduction in Cost of Production
- Efficient Finance
- Global Exposure and Skilling

#### **SEED TO PLATE**



## **Intervention Product Value Addition**

- State of Art Post Harvest Facilities
- Capable Professionals
- Exhaustive Research & Development
- Skilling

#### **GLOBAL CONSUMER**



#### **Intervention Sales & Marketing**

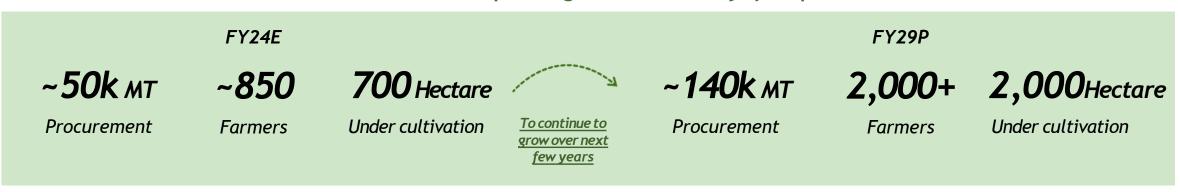
- Wide Global Networking
- Direct to Consumer Approach
- Established Domestic Wholesale Network
- Developing Domestic Retail Network
- Need Based Processing
- Brand Building
- Skilling



## Citrus: Success Story In Making Started in late 2022, technology and scale are the key drivers



Ventured into Citrus in late 2022 - replicating the success story of Grapes and Tomato





### **Varietal Mix To Drive Growth**



#### Access to patented varieties

Sr. No.	Туре	Varieties	
1		Eureka	
2	Lemon	Fino	
3		Verna	
4		Fino	
5	Orange	Lane Late	
6		Navelina	
7		Valencia delta	
8		Valencia Midknight	
9		Fukomoto	
10		Owari	
11		Iwasaki	
12		Murcott	
13	Mandarin	Oronules	
14		Nova	
15		Tango	
16		Sugar Belle	





#### 1. Tango

Developed by the University of California, having global licencing rights with Eurosemillas S.A.

## 2. Sugar Belle

Developed by the University of Florida, having global licencing rights with EMCO CAL



## **Citrus: Delivering Value In Short Period**



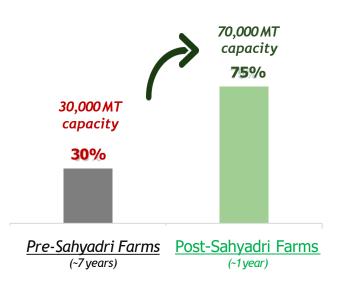
## Acquired, turned around and scaled up India's largest citrus processor

Sahyadri Farms acquired India's largest citrus processing plant in Nanded  $\rightarrow$  Improved utilization, enhanced capacity and turned profitable from year 1















**Processing Capacity** 600 Mt per day



Cold storage 3,000 Mt



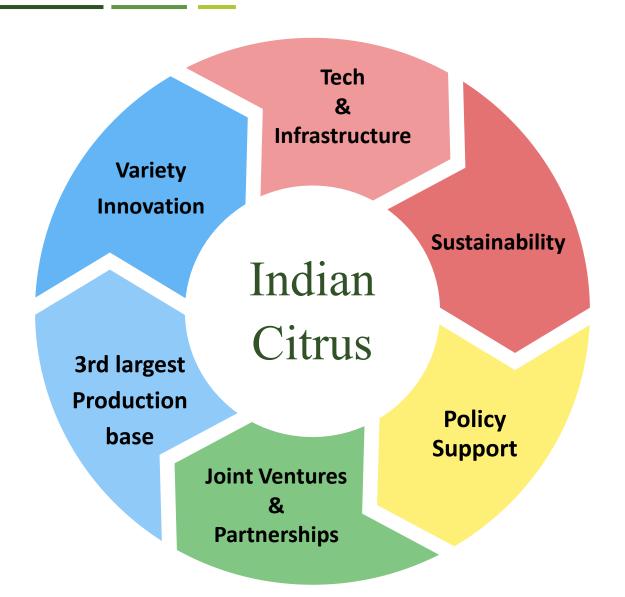




## Indian Citrus 2035: From Untapped Potential to Leading Processor







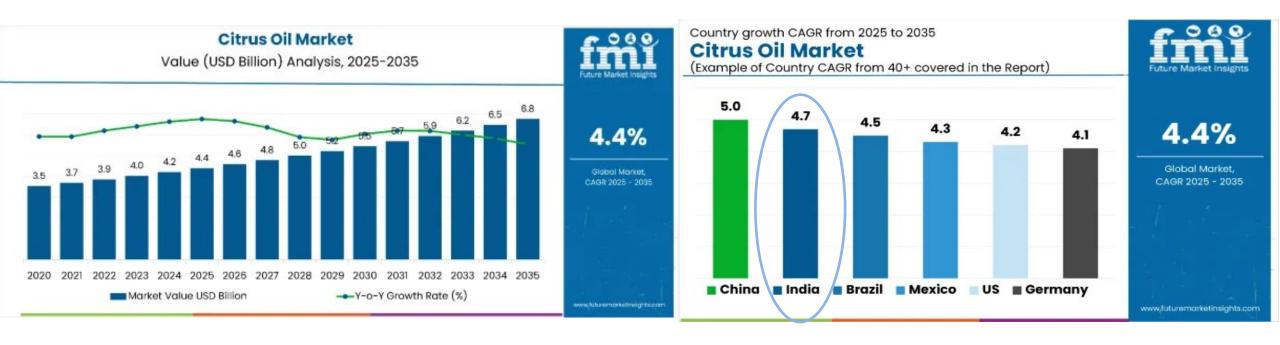
# **Key Growth Drivers of Indian Citrus**

Embracing innovation and sustainability will fuel the future growth of the Indian citrus industry.

## **I@BC**

## **Indian Citrus Oil Industry Outlook**





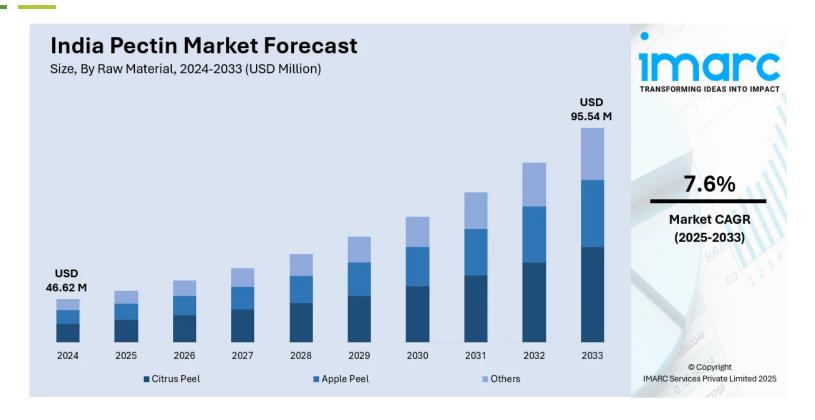
- Growth Drivers: Rising demand for natural, herbal & Ayurvedic ingredients in domestic and export markets.
- Future Outlook: India positioning as a global hub for natural wellness ingredients.

• Market Growth: Indian Citrus Oil Industry projected to rise at 4.7% CAGR.



#### **Indian Pectin and Citrus Fiber Outlook**





- Market Growth (Pectin): USD 46.6 Mn (2024)  $\rightarrow$  USD 95.5 Mn (2033) at 7.6% CAGR (2025–2033).
- Market Growth (Citrus Fiber): Expanding at 6.7%CAGR during 2025 to 2035 period.
- Food & Beverages: Rising use as a natural thickener; growth in jams, jellies & confectionery.
- Future Outlook: Strong growth driven by natural, safe & functional ingredient demand.



## **Projection on Indian Citrus Market by 2035**









# Thank you!

### ICBC 2025 Florida:

A bridge for Innovation, Sustainability & Dependable Supply