

# CALCULATING ENVIRONMENTAL BENEFITS

TEACHING ECOSYSTEM RESTORATION PLANNING TO A NEW GENERATION OF PLANNERS

**Goals, Performance Metrics, and Habitat Units**

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# PRESENTATION OUTLINE

## Teaching Ecosystem Restoration Planning to a New Generation of Planners

### Goals, Performance Metrics, and Habitat Units...

- Six-step Process...really?
  - Problem Identification
  - Project Objectives
  - Selection of Measures
  - Performance Metrics
- At the Heart of the Matter
- Case Studies 1 – 4
- Conclusions and Recommendations









# Examples of Common Issues

- A. Defining the Underlying Problem
- B. Defining Objectives
- C. Selecting Measures
- D. Metrics, Models and Alternative Evaluation



# (A) Defining the Underlying Problems



Navigation



Flood Risk Reduction

Generally obvious...

NED  
NER



Ecosystem Restoration

Not so obvious...  
Both causes and symptoms may not be readily visible

NED studies have pre-defined monetary outputs and the scale of the problem is generally well known. Ecosystem restoration studies may have neither the problem or the end-state defined.

1 identify problems  
and  
opportunities

problems

root  
causes  
understood

opportunities

constraints  
and  
risk

project goals -  
practical?  
sustainable?



# (A) Defining the Underlying Problem

Examples of Common Issues



# (B) Defining Project Objectives

- Reduce NED inefficiencies
- Other objectives ancillary



NED  
NER



- Requires a clear understanding of what portions of the problem can be fixed
- Team must avoid consensus by a “kitchen sink” mentality

1 identify problems and opportunities

problems

root causes understood

opportunities

constraints and risk

project goals - practical? sustainable?



team consensus



# (B) Defining Project Objectives

Examples of Common Issues

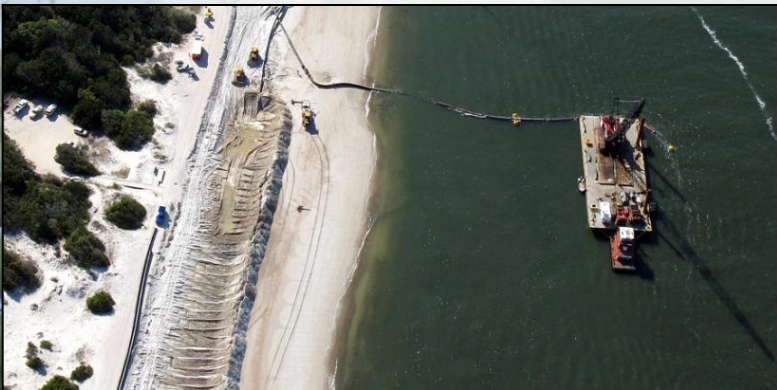


## (C) Selecting Project Measures

- Teams choose from a suite of common solutions
- Results from application of standard measures are well understood and conceptually predictable

NED  
NER

- Potential measures are almost completely unique to each project
- Generally must be identified (and agreed upon!) by the team
- Ways in which a measure potentially affects problems and objectives may be uncertain





resource trends  
identify future year w/o and w/project conditions

identify and approve methods or models to forecast project outputs

forecast or justify future without conditions



# (C) Selecting Project Measures

Examples of Common Issues



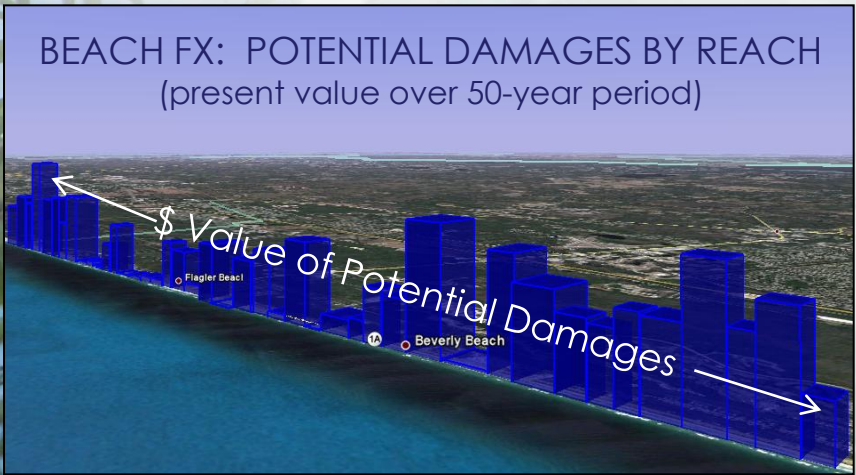
# National Economic Development (NED) vs. National Ecosystem Restoration (NER)

## (D) Metrics, Models and Alternative Evaluation


- Metrics are defined by doctrine
- Relationship between the metric (dollars) and the problem/objective/measure is intuitive
- Standard models are generally available

NED  
NER

- Metrics are defined by the team
- Must have scientific link to the problem, the objective, and the measures
- Must be measurable at the appropriate scale
- Models are almost always project specific and often developed or modified for individual use




1	identify problems and opportunities	problems	root causes understood	opportunities	constraints and risk	project goals - practical? sustainable?	
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2	current (existing) relevant to problem	inventory and forecast conditions		metrics (note: not \$) unique to NER & ER studies	measures formulated	objectives – measurable and specific	team consensus
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resource trends identify future year w/o and w/project conditions

3	identify and approve methods or models to forecast project outputs	forecast or justify future without conditions		formulate alternatives	management measures (scale, duration, sustainability)	combine management measures into alternatives	develop rough order of magnitude costs
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4	publicly and politically acceptable?	legal? sustainable? compliant with laws and regulations?	complete? scale appropriate?	efficient? fix the problem? provide practical engineering solution?	outputs (metrics) significantly above the future without project condition (no action)?	evaluate alternatives	
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# (D) Metrics, Models, and Alternative Evaluation

Examples of Common Issues



1 identify problems and opportunities

problems

root causes understood

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project goals - practical? sustainable?



current (existing) relevant to problem

2 inventory and forecast conditions



metrics (note: not \$) unique to NER & ER studies

measures formulated

objectives - measurable and specific

team consensus

resource trends identify future year w/o and w/project conditions

# “PLANNING LAND”

identify and approve methods or models to forecast project outputs

forecast or justify future without conditions



3 formulate alternatives

management measures (scale, duration, sustainability)

combine management measures into alternatives

develop rough order of magnitude costs

publicly and politically acceptable?

legal? sustainable? compliant with laws and regulations?

complete? scale appropriate?

efficient? fix the problem? provide practical engineering solution?

outputs (metrics) significantly above the future without project condition (no action)?

4 evaluate alternatives



5 compare alternatives

cost effectiveness analysis (CE)

incremental cost analysis (ICA)

6 select plan

# At the Heart of the Matter....

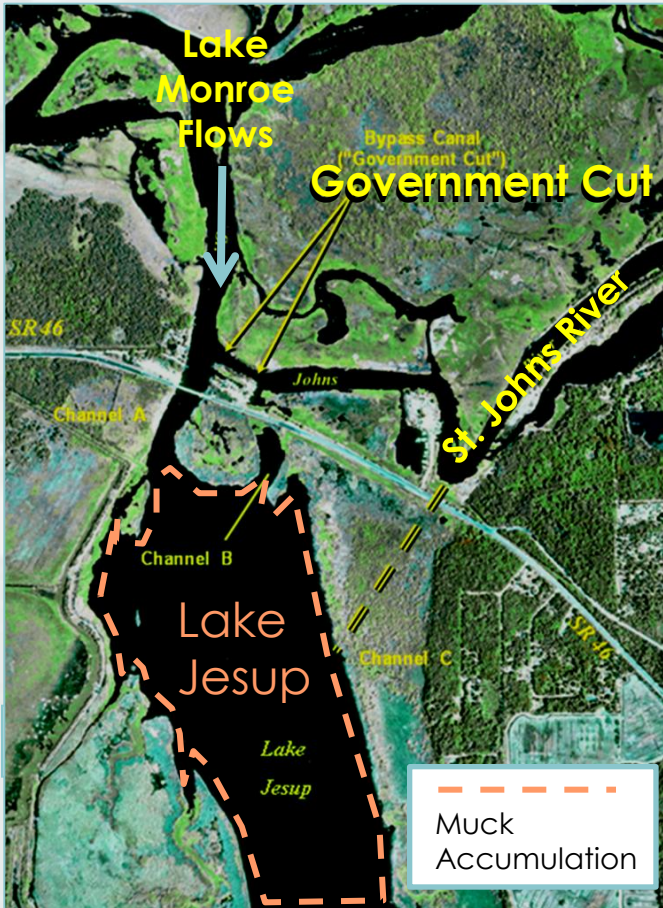
- Ecosystem Restoration planning is inherently more complex than traditional NED planning
- There are many more than six steps involved in linking performance measures and metrics back to the problem and forward to the benefits
- Strong team leadership is needed to avoid dangerous detours and dead-end side trips



# CASE STUDY 1: LAKE JESUP

## INCORRECT PROBLEM STATEMENT

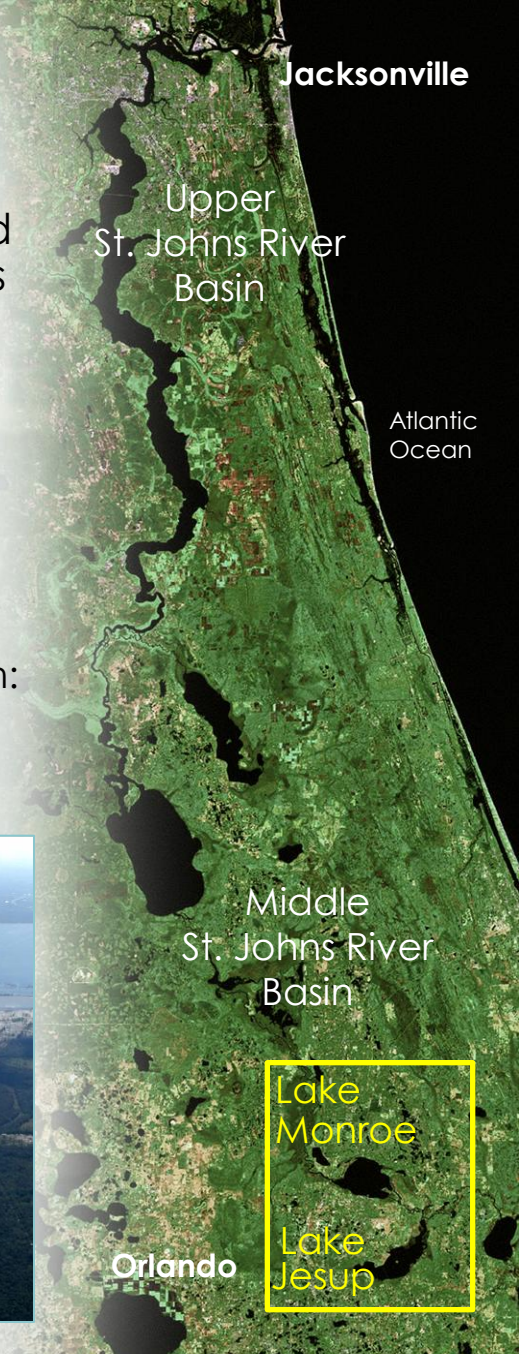
Government Cut is causing sedimentation and the channel should be removed **versus** there is a sedimentation problem; we need to investigate and address causes



Actual Problem: Eutrophication (upstream nutrient flow)



- 1 identify problems and opportunities
- 2 inventory and forecast conditions
- 3 formulate alternatives
- 4 evaluate alternatives
- 5 compare alternatives
- 6 select plan





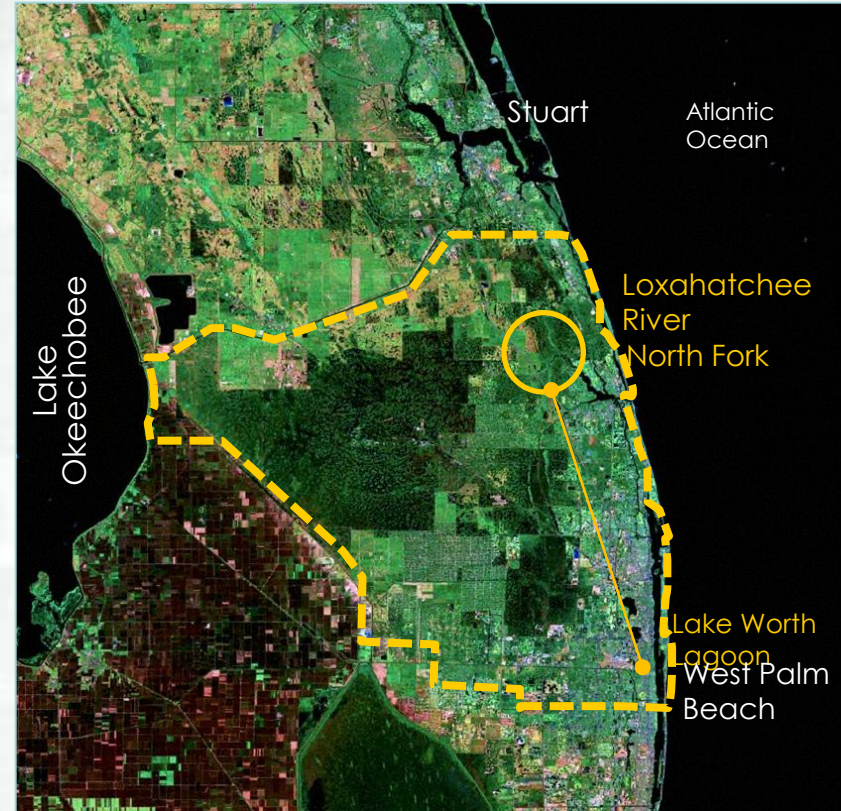
# CASE STUDY 2: LOXAHATCHEE RIVER RESTORATION

## MULTIPLE UNRELATED OBJECTIVES

- 1 identify problems and opportunities
- 2 inventory and forecast conditions
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- 4 evaluate alternatives
- 5 compare alternatives
- 6 select plan

Objectives **NOT** linked to original problem:

- Regional water supply objective adding NED to the mix
- Lake Worth Lagoon restoration objectives: an estuary geographically unrelated (and of a small scale with reduced benefits)



**PROBLEM:** A loss of freshwater inflows from inland sources causing intrusion of brackish water up-river and loss of cypress forest stands



1 identify problems and opportunities

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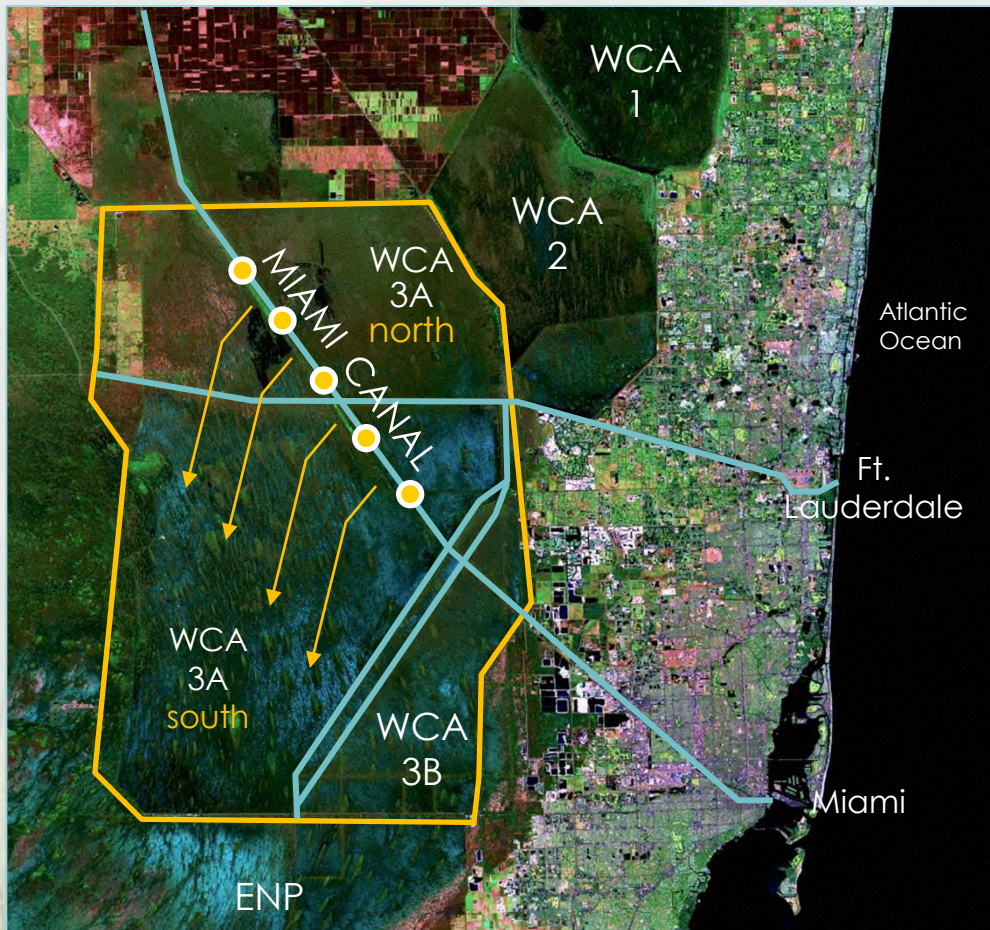
6 select plan

PROJECT GOAL:  
Enable sheetflow from WCA 3A North to WCA 3A South, keeping flow in marsh **NOT** to backfill Miami Canal - management measure

# CASE STUDY 3: DECOMP

## GOALS VERSUS MEASURES

“The Means Became the End”



Modeling indicated partial fill of Miami Canal sufficient to hydrate WCA 3A south

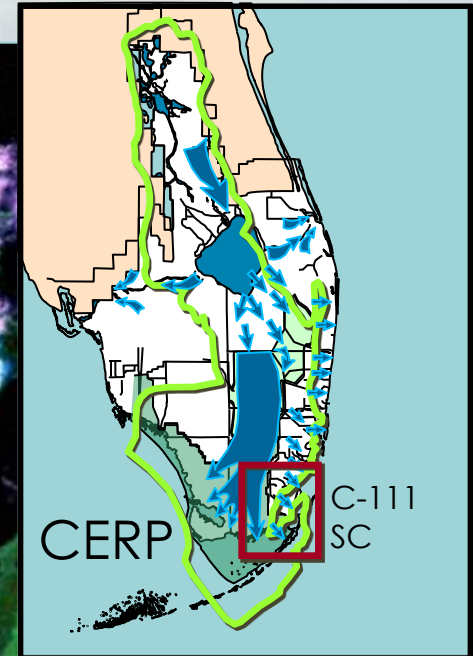
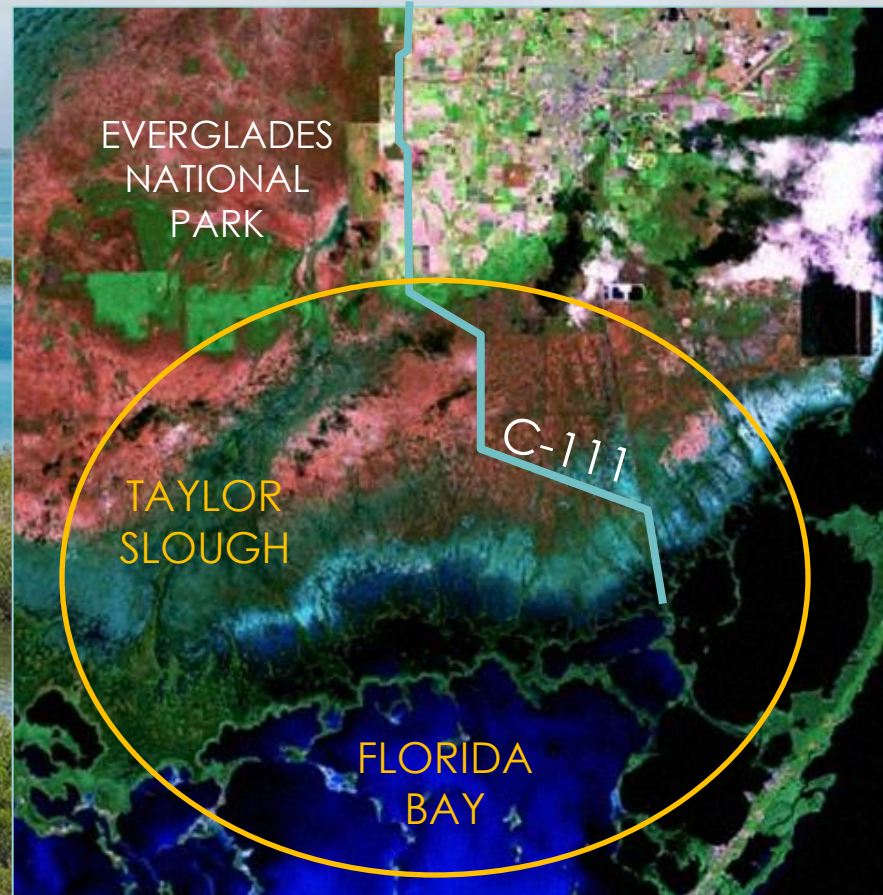


# CASE STUDY 4:

## C-111 SPREADER CANAL

### ALTERNATIVE EVALUATION AND METRICS

- 1 identify problems and opportunities
- 2 inventory and forecast conditions
- 3 formulate alternatives
- 4 evaluate alternatives
- 5 compare alternatives
- 6 select plan



Taylor Slough and C-111 toward the end of the natural and built system

Measuring Project Impacts:  
Taylor Slough Hydration (more scale appropriate to project)  
versus Salinity Levels in Florida Bay



1 identify problems and opportunities

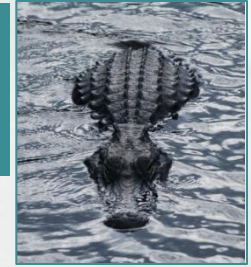
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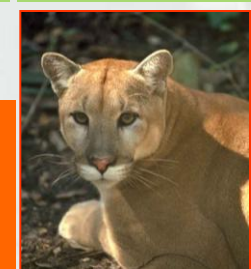
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process



# Conclusions and Recommendations

## Winning the Game

### Macro-view

- Detailed audit by experienced planner “early in the game.”  
Is the team asking the right questions? What are the risks?
- Long-term recording strategy to document team decisions
- Facilitation training
- Training/mentoring by senior planners
- Communication with maps, graphics, diagrams, etc.

### Micro-view

- Goals and objectives linked to problems and opportunities
- Objectives measurable at a scalar level
- Sizing and combining of management measures into alternatives should be based on a clear understanding of the ecosystem function
- Performance metrics sensitive to the study scale and model capability