Program Management Support Contracts and EPJV
Agenda

- Program Management
- Contract Program Management Support - current situation
- Federal Government Considerations
- Why the Everglades Program?
- Everglades Partners Joint Venture (EPJV)
- Lessons Learned
- Q/A’s
Program Management

- Centralized coordinated management of a program to achieve its strategic objectives and benefits
- Aligns multiple projects to achieve program goals and optimizes budget, schedule and effort
- Projects share a common outcome or deliver a collective capability

Source: PMI Standards for Program Management, 2nd Edition
Growing Approach

AECOM joint venture awarded IDIQ program and construction-management contract worth up to US$25 million

PARSONS SELECTED BY AIR FORCE FOR WORLDWIDE ENVIRONMENTAL RESTORATION AND CONSTRUCTION PROGRAM

CH2M HILL Team Selected as Program Manager for Panama Canal Expansion

AECOM selected to manage the Capital District Infrastructure Project in Abu Dhabi

KBR Awarded Major Task Order Under Logistics Civil Augmentation Program (LOGCAP) IV Contract in Bahrain

EA Awarded $400 Million Program Management Contract to Modernize and Expand Guam Port

AECOM Awarded 10-Year Contract to Manage Fort Lauderdale-Hollywood International Airport Expansion Program

Thames Water Appoints CH2M HILL as Programme Manager for Thames Tideway Tunnel Project

PARSONS TO MANAGE MULTIMILLION DOLLAR SCHOOL CONSTRUCTION PROGRAM FOR FULTON COUNTY SCHOOLS
Drivers

• Historic Military, Energy, Environmental and Infrastructure Challenges
  – Size
  – Technical complexity
  – Economic Constraints
  – Pressing National Interests

• Workforce Reduction Actions
  – Budget/Revenue constraints
  – Focus on Core Competencies
Drivers

• Aging and retiring workforce
  – Dearth in technical and management experience
  – Higher Education system not meeting technical/specialized management workforce needs
  – Competition with Private Sector

• “The Fierce Urgency of Now” - Failure to address significant and permanent negative consequences
  – Economy
  – Environment
  – National Interest
Types of Contract Support

- Staff Augmentation
- Self-Directed teams
  - Assume full program management
  - Perform against assigned scope of work
- Hybrid
  - Combines staff augmentation with self-directed performance of assigned functions
Federal Government Considerations

• Meet unusual Program/Project management or Technical needs
• Address temporary and/or unpredictable surges in resource needs
• Meet Federal law:
  – No Personal Services contracts
    • Circumvent hiring requirements
    • Supervise Federal Employees
  – No performance of Government Inherent functions (e.g., Procurement, Supervisory, Budgetary)
Why Program Management Support for the Everglades?

• 2001-Jacksonville District (SAJ) embarks in world’s largest Ecosystem Restoration Program
  – Point of the spear Scientific, Engineering and Management challenges
  – Long Term (30+ yrs)
  – Resource Intensive ($7.8B)
  – Synergy with other Programs (Kissimmee River, MODWATERS, remaining C&S,C51)
  – 50/50 Partnership and coordination with multiple stakeholders

• Augment/complement Corps of Engineers
  – Provide top-rated Scientific & Technical expertise
  – Support Life-cycle project management
  – Taylor support package to yearly needs
• Spring 2001-SAJ opts to advertise Program/Project management Support Contract
• June 14, 2001-Advertisement published
• July 20, 2001- SAJ receives Proposals
• July 21-September 19, 2001- Proposal evaluation, selection and negotiation (EPJV selected)
• September 20, 2001-EPJV receives Notice to proceed
Everglades Partners Joint Venture (EPJV)

A joint venture consultant team providing full service, program & project management support to the Central & South Florida and Comprehensive Everglades Restoration Programs
Joint Venture Members

- Post, Buckley, Schuh & Jernigan (PBS&J)
- Parsons Infrastructure and Technology Inc.
- Sub-Consultants
  - Civil Services Inc. (CSI)
  - Wildwood Consulting Inc.
  - AET Consulting Inc.
  - AK Harold and Associates
  - Others as needed or directed
EPJV History

• On the Job since 2001
• Unique, trend-setting Corps contract
  – Wide-ranging scope of work
  – Contract length-3 yr base contract with 4 ea 3yr-options
  – Contract type-Yearly negotiated firm-fixed price Task Orders
    • Level of Effort
    • Travel
    • ODCs
• Initially supported meeting logistics
• Support requirements evolved over the years as Program grew in complexity and intensity
EPJV Today

- Robust and enduring Partnering process
- Grown to use full contract capabilities in support of the Program
  - Technical/Scientific Expertise
  - Project Management Support
  - Project schedules/budgets for key Projects
  - Planning Expertise
  - Program reporting
  - Engineering and Construction Management Analysis
We Provide

• “Force Multiplier” for Corps personnel
• High-level, Multi-disciplinary team of Engineers, Scientists
  – PhD: 2, Master: 17, PE: 5, EIT: 1
• Strong, readily-available “Reach Back” Engineering & Scientific capabilities- 16,000+ employees
• “Honest Broker” facilitation internally and between Corps and Key Stakeholders
• Objective Best-Practices Assessments of processes and procedures
• Program Institutional Knowledge- a collective 65 yrs + of experience within the Senior Team members
USACE And EPJV Partnering Charter

Our Charter for success is the partnership of the Corps of Engineers and the EPJV is our commitment to work cooperatively and in harmony and to communicate openly in an atmosphere of confidence and trust. We will work as a team to restore America's Everglades. We commit to build action plans, resolve conflicts at the lowest possible level, streamline the process, and build a team spirit to achieve maximum success for all; a quality program, on time completion, within budget with a mutually beneficial outcome for the parties. We pledge to adhere to the highest ethical and professional standards that are characteristics of our individual organizations.

Our Mission is to provide leadership and technical expertise to create a sustainable South Florida through the conservation and restoration of the Everglades. We do this for service to present and future generations.

We collectively agree to the following measures to success:
1. Meet our objectives on time and on budget
2. Successful restoration of the Everglades (portions that are being worked)
3. Exercise every 3 year option
4. Task orders to be in place prior to October 1
5. ACASS ratings at or above “Very Successful”
6. Deliver our product with singularity of purpose and mission execution
7. Achieve four or higher ratings on the overall effectiveness of our Partnering relationship
8. Viewed by our peers as a benchmark for success
9. Publish articles and advance public knowledge about restoration

Agreed and Signed on this date: April 17th, 2007, by the Partners:

[Signatures]
Lessons Learned

• Contract vehicle new in 2001 for USACE
  – Took time to define
  – Initial years task focused

• Mature Contract now
  – Standard Task order format- focus on Annual Work plan
  – Robust use of contract capabilities
  – Tailor support to yearly needs

• Example of partnership with Industry
  – Corps breadth of disciplines and experience
  – Recognized Private Industry leaders with depth of resources and expertise
Questions?